

Public Document Pack



Helen Barrington

Director of Legal and Democratic
Services
County Hall
Matlock
Derbyshire
DE4 3AG

alec.dubberley@derbyshire.gov.uk
Direct Dial 01629 539035

Ask for Alec Dubberley, Head of
Democratic and Registration
Services

PUBLIC

To: Members of Cabinet

Wednesday, 8 June 2022

Dear Councillor,

Please attend a meeting of the **Cabinet** to be held at **2.00 pm** on **Thursday, 16 June 2022** in Committee Room 1, County Hall, Matlock, the agenda for which is set out below.

Yours faithfully

A handwritten signature in black ink that reads 'Helen E. Barrington'.

Helen Barrington
Director of Legal and Democratic Services

AGENDA

1. To receive apologies for absence
2. To receive declarations of interest (if any)
3. To consider Minority Group Leader questions (if any)

Minority Group Leaders in attendance at the meeting are able to ask questions on agenda items. Any questions should be provided in writing no later than 12 noon on the day before the meeting.

4. To approve, as a correct record, the non-exempt minutes of the meeting held on 5 May 2022 (Pages 1 - 6)
5. Transferring Infant and Toddler Nutrition and Oral Health Promotion contracts into Section 75 (Pages 7 - 20)
6. Sustainable Procurement Policy (Pages 21 - 42)
7. (Pages 43 - 58)
8. Regeneration Programme Pipeline (Pages 59 - 78)
9. Corporate Maintenance Budget Planned Maintenance Programme 2022/23 (Corporate Services) (Pages 79 - 88)
10. Forward Plan (Pages 89 - 104)
11. Exclusion of the Public

To move “That under Regulation 4 (2)(b) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the public be excluded from the meeting for the following items of business on the grounds that in view of the nature of the items of business, that if members of the public were present, exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972 would be disclosed to them.”

PART II - EXEMPT ITEMS

12. To approve, as a correct record, the exempt minutes of the meeting held on 5 May 2022 (Pages 105 - 108)
13. NHS Health Checks - permission to make a direct award (Pages 109 - 116)

PUBLIC

MINUTES of a meeting of **CABINET** held on Thursday, 5 May 2022 at Committee Room 1, County Hall, Matlock, DE4 3AG.

PRESENT

Councillor B Lewis (in the Chair)

Councillors S Spencer, A Dale, C Hart, N Hoy, T King and J Patten.

Apologies for absence were submitted for Councillor K S Athwal and C Renwick.

Officers present: Emma Alexander (Managing Director), Helen Barrington (Director - Legal and Democratic Services), Carol Cammiss (Executive Director - Children's Services), Alec Dubberley (Head of Democratic and Registration Services), Peter Handford (Interim Executive Director - Corporate Services and Transformation), Paul Stone (Interim Director of Finance), Chris Henning (Executive Director - Place), Helen Jones (Executive Director - Adult Care) and Dean Wallace (Director - Public Health).

98/22 TO RECEIVE APOLOGIES FOR ABSENCE

Apologies for Absence were received from Councillors K S Athwal and C Renwick.

99/22 TO RECEIVE DECLARATIONS OF INTEREST (IF ANY)

None received.

100/22 TO CONSIDER MINORITY GROUP LEADER QUESTIONS (IF ANY)

The following questions had been submitted in advance of the meeting by Councillor E Fordham, Leader of the Liberal Democrat Group which were responded to accordingly by Councillor N Hoy during her presentation of the report.

AGENDA ITEM 6 – Outcome of the Consultation on the Future of Direct Care Homes for Older People.

1. Does the Portfolio Holder understand and appreciate how many members of the Council and indeed most of the public regard the decision to press ahead with closure plans as flying in the face of the consultation responses that have been received?
2. Will the Portfolio Holder give a statement of reassurance regarding

the strategic direction of travel and what today's decision means for the remaining Care Homes not in this current closure plan?

101/22 CABINET MINUTES

RESOLVED:

To approve as a correct record, the minutes of the meeting held on 7 April 2022.

The Leader advised that Cabinet would be considering the Homes for Older People report as the first report due to the level of public interest.

102/22 OUTCOME OF THE CONSULTATION ON THE FUTURE OF DIRECT CARE HOMES FOR OLDER PEOPLE

The Director of Legal and Democratic Services reported on the latest position regarding the petitions that had been received.

Members of the Cabinet were already aware that an e-petition had been submitted, however it was confirmed that a paper petition had been handed to Councillor Hoy that morning and information relating to this needed to be taken into account when making the decision.

The paper petition indicated 3919 signatures and an earlier e-petition had 2001 signatures giving a total of 5920. As Cabinet was aware, the trigger for a full council debate requires 7500 signatures, and this therefore fell below that threshold.

In the limited time available, officers had reviewed the paper petition and identified no concerns in relation to the numbers. However, it was clear that 3 of the pages did not have the same heading as the e-petition and therefore these pages (which totalled 30 signatures) should be treated as a separate petition. This petition stated: Derbyshire County Council has torn up its promise 'that no care home would be closed without another to replace it'. They are 'consulting' yet again, on plans that could mean the closure of all seven care homes. Elderly and vulnerable people are at risk again. We say:

- Keep our council care homes
- Keep our skilled workforce of carers
- Don't close homes – renovate them
- Listen to the residents and their families

Councillor N Hoy then introduced the report, which had been circulated in advance of the meeting, informing Cabinet of the response to the

consultation on the future provision of accommodation for older people, including the possible closure of the following seven homes:

- Ladycross House (Sandiacre);
- Beechcroft (West Hallam);
- East Clune (Clowne);
- Holmlea (Tibshelf);
- The Spinney (Brimington);
- Goyt Valley House (New Mills); and
- Gernon Manor (Bakewell).

Councillor Hoy also reported on the outcome of the Equality Impact Analysis and referred to the proposed recommendations identified in relation to the preferred course of action and next steps.

Councillor Hoy responded to the questions Councillor Fordham had submitted prior to the meeting and confirmed that any decision which affected people's lives in Derbyshire was a difficult one to make and all responses and views received had been taken into consideration during the consultation process.

RESOLVED:

- 1) That following consideration of the full report on the consultation responses received at Appendix 2 to the report; the detailed analysis of the feedback at Appendix 3 and the response to that feedback on a thematic basis and with respect to each individual home and the content of the Equality Impact Assessment, Cabinet approves the permanent closure of The Spinney, East Clune, Holmlea, Ladycross House, Goyt Valley House, Gernon Manor and Beechcroft subject to:
 - (a) the current residents of the home being supported to find suitable, local and reasonable alternative accommodation or any alternative accommodation of their choice based on individual preferences and circumstances; and
 - (b) before proceeding with the permanent closure of any of the homes, the Council shall ensure that alternative arrangements have been made for all of the residents at each of the homes which meet the Council's obligations under the Care Act and any other relevant legislation or guidance;
- 2) To agree that further work be undertaken for each property to fully evaluate potential alternative use of the sites, including options to support the development and delivery of the Older Adult's

Housing, Accommodation and Support Strategy; and

- 3) To note that a formal consultation with staff and trade unions representing staff affected by the closure will commence and every effort will be made to assist employees in seeking suitable alternative roles to minimise the number of redundancies.

103/22 MODERN WAYS OF WORKING

Councillor S Spencer introduced a report, which had been circulated in advance of the meeting, that sought approval of a Programme of funding of £1.140m for the implementation of Phase 2 of the Modern Was of Working initiative.

During his introduction, Councillor Spencer confirmed that the Council was committed to the County Hall site at Matlock and had no plans to sell it or move staff away from it.

RESOLVED:

To approve Programme funding of £1.140m for Modern Ways of Working, Phase 2.

104/22 FORWARD PLAN

Councillor S Spencer introduced a report, which had been circulated in advance of the meeting that, presented the Executive's Forward Plan for the period 1 June – 30 September 2022.

RESOLVED:

To note the contents of the Forward Plan.

105/22 EXCLUSION OF THE PUBLIC

RESOLVED:

That under Regulation 4(2)(b) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the public be excluded from the meeting for the following items of business on the grounds that in view of the nature of the items of business, that if members of the public were present, exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 would be disclosed to them.

106/22 EXEMPT MINUTES

RESOLVED:

To approve as a correct record, the exempt minutes of the meeting held on 7 April 2022.

107/22 CATERPLUS DIRECT AWARD

Councillor N Hoy introduced a report, which had been circulated prior to the meeting, that sought Cabinet's approval to award a contract for the provision of catering at Thomas Fields, Buxton and Lacemaker Court, Long Eaton, under Protocol 8 of the Council's Financial Regulations.

RESOLVED:

To approve the recommendation in the not for publication report.

108/22 DOMESTIC ABUSE - SUPPORT IN ACCOMMODATION

Councillor C Hart introduced a report, which had been circulated in advance of the meeting that sought approval to accept the recent award from the Department for Levelling Up, Housing and Communities (DLUHC) to support the provision of accommodation-based support for victims of domestic abuse and their families and to approve the allocation of funding for the delivery of key accommodation and support services for the period 2022/23 and 2023/24.

RESOLVED:

To approve the recommendations in the not for publication report.

109/22 PROCUREMENT OF SKIPS FOR HOUSEHOLD WASTE RECYCLING CENTRES (CAPITAL PROGRAMME)

Councillor S Spencer introduced a report, which had been circulated in advance of the meeting, that sought approval for the procurement of up skips for use at the Household Waste Recycling Centres across the County.

RESOLVED:

To approve the recommendation in the not for publication report.

110/22 URGENT DECISION TAKEN BY THE EXECUTIVE DIRECTOR – PLACE FOR THE CREATION OF A NEW RESERVE TO SUPPORT THE FHM DEVELOPMENT CONTROL INTERFACE

Councillor S Spencer introduced a report, which had been circulated in advance of the meeting, that asked Cabinet to note the urgent decision taken by the Executive Director for Place in relation to the creation of a new reserve to support the future Highways Model Development Control Interface.

RESOLVED:

To note the information in the not for publication report.

**111/22 URGENT DECISION TAKEN BY THE EXECUTIVE DIRECTOR –
PLACE FOR THE APPROVAL OF INVITATION TO TENDERS FOR
THE STUDY ASSISTANCE WITH THE ANALYSIS OF SHORT TERM
BUS NETWORK REQUIREMENTS FOR DERBYSHIRE**

Councillor S Spencer introduced a report, that had been circulated prior to the meeting, which asked Cabinet to note the urgent decision taken by the Executive Director for Place in relation to the approval of the invitation for tenders for study assistance with the analysis of short-term bus network requirements for Derbyshire.

RESOLVED:

To note the information in the not for publication report.

The meeting finished at 2.48 pm



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET

16 June 2022

Report of the Director - Public Health

**Transferring Infant and Toddler Nutrition and Oral Health Promotion
contracts into Section 75 Partnership Agreement**
Cabinet Member for Health and Communities

1. Divisions Affected

1.1 County-wide

2. Key Decision

2.1 This is a key decision because it is likely to result in the Council incurring expenditure which is, or savings which are significant having regard to the budget for the service or function concerned (this is currently defined as £500,000)

3. Purpose

3.1 This report seeks Cabinet approval to:

a) Transfer both the Infant and Toddler Nutrition Service and Oral Health Promotion Service delivered by Derbyshire Community Health Services NHS Foundation Trust (DCHS) into the existing Section 75 Partnership Agreement with the same provider for the delivery of the 0-19 Public Health Nursing Service from 1 April 2023 for an indefinite period with an annual review

b) That subject to the approval of this report, Cabinet delegates authority to the Director of Public Health to sign off the agreement to

transfer both services into the existing Section 75 Partnership Agreement

4. Information and Analysis

- 4.1 Both the Infant and Toddler Nutrition Service and Oral Health Promotion service are Public Health commissioned services delivered by DCHS. The current contracts for both services were awarded following a competitive procurement process and both contracts are due to expire on 31 March 2023. Rather than re-commissioning both services via a competitive re-procurement, this report seeks cabinet approval to commission both services via a Section 75 Partnership Agreement with the same provider meaning that DCHS will continue to provide both services moving forward.
- 4.2 A Section 75 Partnership Agreement is a legal agreement and formal partnership between a local authority and an NHS body under Section 75 of the National Health Service Act 2006 (updated under the Health and Social Care Act 2012). Traditional methods of public sector procurement are subject to a legal framework that encourages free and open completion, whereas a Section 75 Partnership Agreement enables the commissioning authority to delegate responsibilities to NHS organisations for the delivery of Health and Social Care services.
- 4.3 The current Section 75 Partnership Agreement for the delivery of the 0-19 Public Health Nursing Service commenced on 1 October 2019 and Cabinet approved the final sign off of the Section 75 Partnership Agreement on 10 October 2019. Both the Infant and Toddler Nutrition Service and Oral Health Promotion Service are delivered by DCHS and the successful implementation of the current Section 75 Partnership Agreement for the delivery of the 0-19 Public Health Nursing Service is the reason why this report seeks to transfer these additional two services into this agreement.
- 4.4 On 18 November 2021 Cabinet approved the decision to undertake a joint public consultation between Derbyshire County Council and DCHS on proposals to transfer both the Infant and Toddler Nutrition Service and the Oral Health Promotion Service into the existing Section 75 Partnership Agreement with DCHS for the delivery of the 0-19 Public Health Nursing Service. This report provides the outcomes from this joint consultation and seeks approval to proceed with the proposals to transfer both services into the Section 75 Partnership Agreement.

4.5 Infant and Toddler Nutrition Service

The Infant and Toddler Nutrition Service provides support for breastfeeding mothers across the county to establish and sustain breastfeeding to six weeks and beyond. The service also provides support and advice to families on the introduction of first foods (designed to delay the introduction of first foods until six months); establishing healthy eating behaviours in families with toddlers; and building a supportive breastfeeding Derbyshire through recruitment, training and supporting of volunteers. This service has a broad reach to the population across the county and is supported by additional online information and an interactive website.

4.6 The overarching aim of the Infant and Toddler Nutrition Service is to protect and promote the health and wellbeing of children in the early years; improve the short- and long-term health, wellbeing and development of children; and to reduce health inequalities by ensuring that services for children, families and communities are developed and delivered with a strong focus on prevention, health promotion and early identification of needs.

4.7 The contract for the provision of the Infant and Toddler Nutrition Service was awarded by Cabinet on 16 November 2017 to DCHS. This was for an initial three-year period from 1 April 2018 to 31 March 2021 with an option to extend for a further two 12-month periods until 31 March 2023. Public Health SMT approved the first of these 12-month extensions on 6 July 2020 covering the period 1 April 2021 to 31 March 2022. Public Health SMT approved the second 12-month extension on 5 July 2021 meaning this contract is due to expire on 31 March 2023.

4.8 Oral Health Promotion Service

The Health and Social Care Act (2012) conferred the responsibility for health improvement, including oral health improvement to local authorities in order to achieve sustained and long-term improvements in oral health and reduce inequalities.

4.9 This legislation states that local authorities are responsible for providing, or securing provision of:

- a) Oral health promotion programmes
- b) Oral health surveys to facilitate
 - the assessment and monitoring of oral health needs,
 - the planning and evaluation of oral health promotion programmes,
 - the planning and evaluation of the arrangements for provision of dental services as part of the health service, and

- c) Where there are water fluoridation programmes affecting the authority's area, the monitoring and reporting of the effect of water fluoridation programmes.
- 4.10 DCHS deliver the oral health promotion programmes mandated element across the county as part of the contract for the Oral Health Promotion Service. This includes targeted supervised toothbrushing programmes, the provision of oral health promotional resources to targeted groups and training to key organisations that work closely with families and young people. The Office for Health Improvement and Disparities (OHID) commission the other two mandated elements of Oral Health Improvement (oral health surveys and water fluoridation) on the Council's behalf.
- 4.11 The contract for the Oral Health Promotion Service was awarded by Cabinet on 12 July 2016 to DCHS and commenced on 1 April 2017. The term of the contract approved by Cabinet was for three years with an option to extend for a further two 12-month periods until 31 March 2022. Public Health SMT approved the second 12-month extension on 6 July 2020 covering the period 1 April 2021 to 31 March 2022, meaning this contract was due to expire on 31 March 2022. Due to tight timeframes to re-procure or transfer this service into the Section 75 Partnership Agreement, a business case was approved on 16 July 2021 to extend this contract beyond the original award period by 12 months. As a result, this contract is due to expire on 31 March 2023. The contract end date now aligns with the date that the Infant and Toddler Nutrition Service contract is due to expire.
- 4.12 Performance of Infant and Toddler Nutrition and Oral Health Services. Before the Covid-19 pandemic both services were performing well and meeting the key performance indicators (KPIs) outlined within the service specifications. However, the pandemic has resulted in significant changes to the way in which both services have been and continue to be delivered. For example, the Oral Health Promotion Service have had to adapt the way in which they deliver training to partner organisations by creating an online offer where appropriate or delivering face-to-face training in different ways to reduced numbers in order to comply with Covid-19 guidelines. The Infant and Toddler Nutrition Service had to suspend group-based programmes and offer support via telephone on an individual basis. These changes have impacted both services' ability to work with the numbers of individuals that they have worked with over previous years and that has been stipulated within the KPIs. Both services have had to make adaptations to the service delivery models at short notice and performance remained satisfactory for both services under the current circumstances.

The lifting of the Covid-19 restrictions has enabled both services to return to a more business as usual service delivery model, however certain elements of service delivery across both services have not returned to business as usual in order to:

- maintain the health and safety of staff, service users and members of the general public to help reduce the spread of Covid-19
- utilise new technologies in delivering services. For example, virtual appointments continue to be offered where appropriate within the Infant and Toddler Nutrition Service, where this best helps meet the needs of clients. There is a commitment to maintain face-to-face delivery where this best helps meet the needs of the client and where clients would prefer. The Oral Health Promotion Service is also utilising developments within technology to maintain the delivery of some training online.

4.13 Benefits of transferring the Infant and Toddler Nutrition Service and Oral Health Promotion Service into the Section 75 Partnership Agreement

The successful implementation of the Section 75 Partnership Agreement for the delivery of 0-19 Public Health Nursing service was the catalyst for exploring the possibility of transferring both the Infant and Toddler Nutrition Service and Oral Health Promotion Service within the current Section 75 Partnership Agreement. Transferring both services into the current Section 75 Partnership Agreement would have the following benefits:

- Enables better integration between 0-19 Public Health Nursing, Infant and Toddler Nutrition, Oral Health Promotion as well as Early Help services delivered internally via Children's Services. Further integration will also lead to greater opportunities for partnership working between services and aligning resources appropriately to gain efficiencies in scale
- Allows the Council and DCHS to work together more cohesively to achieve positive outcomes for the children and young people and their families across Derbyshire
- Enables the provider to be more innovative and creates more opportunities to adapt services accordingly to meet the changing needs of the children and young people in Derbyshire
- Allows both services within the current Section 75 Partnership Agreement to build on the successful services currently delivered and mitigate future risks in performance as a result of re-procurement

4.14 Possible constraints to approach

It is envisaged that transferring the Infant and Toddler Nutrition and Oral Health Promotion Services into the current Section 75 Partnership Agreement may have the following potential constraints:

- The approach does not help stimulate the wider market, nor give the market the opportunity to respond to the service specification and generate competition/innovation
- The span of the Council's control as a formal commissioner may reduce a little, however the benefits include improved partnership working. The Integrated Care System (ICS) is working towards a single contract model over the next 24 months. The new proposed Provider Regime, under the Health and Care Bill will offer increased flexibility for commissioners to arrange services in a more integrated way locally and nationally.
- The approach may generate some challenge from the market. However, powers provided to local authorities and the NHS under the NHS Act 2006 support the development of Section 75 Partnership Agreements.

5. Consultation

- 5.1 Regulation 4 of the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 (as amended) provides that before entering into partnership arrangements the two parties must undertake a joint public consultation with such persons as appear to them to be affected by the arrangements. Following Cabinet approval on 18 November 2021 DCC and DCHS have undertaken a joint consultation on the proposals to transfer the Infant and Toddler Nutrition and Oral Health Promotion Services into the current Section 75 Partnership Agreement.
- 5.2 The consultation ran for 42 days between 24 January 2022 and 6 March 2022 and was widely advertised across both the Council's and DCHS's networks. An online questionnaire was available on the 'Have Your say' page on the Derbyshire County Council website and paper copies of the questionnaire were also made available on request. All of the respondents were female and did not identify themselves as having a disability. The majority of respondents (74%) identified themselves as a Derbyshire resident with 10 individuals (53%) identifying themselves as a person who works in Derbyshire. 7 (37%) of respondents had used either the Oral Health Promotion Service, Infant and Toddler Nutrition Service (referred to as the Derbyshire Healthy Family Service in the consultation) or both services within the past 5 years. There was clear support to transfer both services into the existing Section 75 Partnership Agreement, with the majority of respondents (84%) either 'strongly

agreed' or 'agreed' to the transferring the Oral Health Promotion Service into the Section 75 Partnership Agreement, with the remaining respondents (16%) stating that they 'nether agreed nor disagreed' to the proposals. A similar response was also provided in response to the proposal of transferring the Infant and Toddler Nutrition Service into the Section 75 Partnership Agreement with the majority of respondents (84%) either 'strongly agreed' or 'agreed' with the proposals. Two respondents (11%) stated that they 'neither agreed nor disagreed' with the proposals and one respondent (5%) stated they 'did not know'. None of the respondents either 'disagreed' or 'strongly disagreed' with proposals to transfer the Infant and Toddler Nutrition and Oral Health Promotion services into the Section 75 Partnership Agreement.

- 5.3 Respondents were given the opportunity to comment about the transfer of both services into the existing Section 75 Partnership Agreement. Seven responses were recorded. The main points were that the transfer of the services into the Section 75 Partnership Agreement would 'continue to provide the best care for the community' and make the services 'more secure' and that a 'more responsive partnership approach' would be enabled by the transfer. Other comments included that the services were 'vital' and that the transfer would 'support' these services.
- 5.4 The final consultation report produced by the Public Health Knowledge and Intelligence Team is included within the background reports for this paper.
- 5.5 Following the completion of this consultation exercise and subject to the approval of this report the proposed timeline to transfer the Infant and Toddler Nutrition Service and Oral Health Promotion Service into the Section 75 Partnership Agreement is as follows:
- July-September 2022: Engagement with key stakeholders to help inform the service specifications for the delivery of both services and ensure continued service development. This will include engaging with management and staff delivering both services within DCHS, as well as current service users and other key stakeholders that will have a vested interest in oral health and infant and toddler nutrition agendas.
 - October-December 2022: Service Specification development. Information obtained from the engagement exercise will be used to help inform the development of service specifications for both the Infant and Toddler Nutrition and Oral Health Promotion Service's. These specifications will be co-produced with DCHS and key stakeholders to ensure they meet the needs of Derbyshire residents
 - January-March 2023: Mobilisation period. There will be a 3-month mobilisation period following the development of the specification in

order to transfer both services into the Section 75 Partnership Agreement. As part of this mobilisation period:

- A variation to the current Section 75 Partnership Agreement with DCHS for the delivery of the 0-19 Public Health Nursing Service will be undertaken. In January 2023 Public Health will work with the Council's Legal Department in order to undertake the necessary variation to the current Section 75 Partnership Agreement
- Establish Governance arrangements: The current Section 75 Partnership Agreement already has governance arrangements in place. Therefore, these will need to be updated to ensure they encompass the Infant and Toddler Nutrition and Oral Health Promotion Services as part of these governance arrangements
- Final approval to sign off the transfer of both services into the Section 75 Partnership Agreement. Part of the approval of this report is to delegate the final sign off to transfer of both services to the Director of Public Health. Therefore, approval will be obtained in March 2023 from the Director of Public Health as well as the Strategic Governance Group that oversees the existing Section 75 Partnership Agreement to have the final sign off of transferring both the Infant and Toddler Nutrition and Oral Health Promotion services into the Section 75 Partnership Agreement on 1 April 2023.
- 1 April 2023: Infant and Toddler Nutrition Service and Oral Health Promotion Service transfer into the Section 75 Partnership Agreement.

6. Alternative Options Considered

- 6.1 Alternative option 1 – Re-procure the Infant and Toddler Nutrition and Oral Health Promotion Services.
- 6.2 The main benefit of re-procuring the Infant and Toddler Nutrition and Oral Health Promotion Services as part of a competitive procurement process is that it would enable the Council to go out to the wider market, which would allow the opportunity for other providers to bid for these services. However, despite this the benefits of transferring both services into the existing Section 75 Partnership Agreement will secure stable services due to a longer-term partnership, increasing service improvements, innovation and efficiencies, these benefits outweigh the benefits of going out to a wider market.
- 6.3 There are also additional social value advantages to transferring these services into the existing Section 75 Partnership Agreement. A partnership approach offers an opportunity for efficiencies as one party provides functions on behalf of another. Savings can then be utilised to

deliver service improvement to better meet the needs of the local population. DCHS, as the current provider of various Public Health services is one of the largest employers in Derbyshire, employing over 4,500 local people.

- 6.4 The success of the implementation of the current Section 75 Partnership Agreement between the Council (Public Health and Children’s Services) and DCHS coupled with the advantages highlighted above is why this report seeks approval to transfer these services into the existing Section 75 Partnership Agreement as opposed to undertaking a competitive re-procurement of both services.
- 6.5 Alternative option 2 – De-commission the Infant and Toddler Nutrition and Oral Health Promotion services after the current contracts end in March 2023.
- 6.6 Public Health are not mandated to commission Infant and Toddler Nutrition Services. However, Public Health does have a statutory duty to commission oral health promotion programmes, although Public Health are not constrained to commissioning the current model delivered as part of the Oral Health Promotion Service. De-commissioning both services would produce an initial cost saving to the Public Health Grant. However, failure to commission these services could have an adverse impact on the health of the population and increase health inequalities within some of the most vulnerable populations in Derbyshire. Over the longer-term, failure to have these preventative services in place might create an additional cost within the health and social care system. Failure to provide these services may also cause reputational damage for the Council. It is for these reasons why this is not considered a viable option.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

- 8.1 Cabinet report 12 July 2016 – ‘Oral Health Promotion Service’
- 8.2 Cabinet report 16 November 2017 – ‘Provision of Infant and Toddler Nutrition Peer Support Service’

- 8.3 Cabinet report 26 July 2018 – ‘A New Approach to Public Health Nursing and Achieving Population Health and Wellbeing Outcomes in 0-19 Year Olds across Derbyshire’
- 8.4 Cabinet report 10 October 2019 – ‘Achieving Public Health 0-19 Outcomes – Section 75 Agreement between Derbyshire County Council and Derbyshire Community Health Services NHS Foundation Trust’
<https://derbyshireintranet.moderngov.co.uk/documents/s2173/Section%2075%20Agreement.pdf>
- 8.5 Cabinet report 19 November 2020 – ‘Additional Investment for Public Health Nursing’
<https://derbyshireintranet.moderngov.co.uk/documents/s4451/6e%20Additional%20Investment%20for%20Public%20Health%20Nursing.pdf>
- 8.6 Cabinet report 18 November 2021 – ‘The transfer of the Infant Toddler and Nutrition Service and Oral Health Promotion service into the existing Section 75 Partnership Agreement’
<https://derbyshireintranet.moderngov.co.uk/documents/s11077/Transfer%20IT%20and%20OHP%20into%20S75.pdf>
- 8.7 Oral Health Promotion and Derbyshire Healthy Families service – summary report – March 2022

9. Appendices

- 9.1 Appendix 1- Implications.

10. Recommendation(s)

That Cabinet:

- a) Proceeds with proposals to transfer the Infant and Toddler Nutrition Service and Oral Health Promotion Service delivered by DCHS into the existing Section 75 Partnership Agreement with the same provider for the delivery of the 0-19 Public Health Nursing Service from 1 April 2023 for an indefinite period with an annual review.
- b) Delegates authority to the Director of Public Health to sign off the agreement to transfer both services into the existing Section 75 Partnership Agreement.

11. Reasons for Recommendation(s)

- 11.1 The joint public consultation undertaken in February / March 2022 supports the proposals to transfer the Infant and Toddler Nutrition as well as the Oral Health Promotion Service into the Section 75 Partnership Agreement. This report therefore seeks Cabinet approval to proceed with this proposal to transfer both services into the existing Section 75 Partnership Agreement
- 11.2 Final sign off on the transfer of both services will be required in March 2023. Delegating this sign off to the Director of Public Health would free capacity within Cabinet to focus on other matters arising.

12. Is it necessary to waive the call in period?

- 12.1 No

Report Author: Jamie Dix, Abid Mumtaz Contact details:

Jamie.Dix@derbyshire.gov.uk, abid.mumtaz@derbyshire.gov.uk

Appendix 1

Implications

Financial

- 1.1 The annual budget of the Infant and Toddler Nutrition service is £0.424m and for the Oral Health Promotion service is £0.137m. This equates to £0.561m per annum. Transferring both services into the existing Section 75 Partnership Agreement as part of this proposal will increase the annual budget of the Section 75 Partnership Agreement from £12.500m to £13.061m. This budget will continue to be met out of the Public Health Grant and will not require any further investment out of the Public Health Grant as all three services delivered as part of this Section 75 Partnership Agreement will retain their annual budgets.

Legal

- 2.1 Section 75 of the National Health Service Act 2006 (as amended by the Health and Social Care Act 2012) enables local authorities and NHS bodies (including clinical commissioning groups and foundation trusts) to enter into arrangements in relation to the exercise of each other's health-related functions where such arrangements will provide a more streamlined service if they are likely to lead to an improvement in the

way those functions are exercised. The arrangements may mean that one body carries out the functions of both in providing the service; that the two bodies share functions (usually with a pooled budget); or that one body commissions services on behalf of both. In this instance, DCHS and the Council work in partnership under the Section 75 Partnership Agreement to deliver a better service to users but maintain separate budgets.

- 2.2 As set out in paragraph 5.1 within this report and the previous Cabinet report on 18 November 2021, the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 (as amended) require that a joint public consultation is carried out before any partnership arrangements are entered into. This includes situations where an existing agreement is to be amended by the addition of services. The Council have completed this requirement with the consultation undertaken on these proposals in February / March 2022, and the outcome of this consultation has provided the justification to seek further Cabinet approval to proceed with this proposal of transferring both services into the Section 75 Partnership Agreement.
- 2.3 The Director of Legal Services will advise on the further legal process required in order to undertake a variation of the current Section 75 Partnership Agreement between the Council and DCHS to transfer the Infant and Toddler Nutrition and Oral Health Promotion Services into the agreement.
- 2.4 This will include clearly defined shared performance measures, outcomes, aims and objectives, setting out the services to be delivered and the budget for both Infant and Toddler Nutrition and Oral Health Promotion. Both services will also become part of the existing governance arrangements including accountability, financial reporting, management of risks, exit strategy that was established as part of the current Section 75 Partnership Agreement.

Human Resources

- 3.1 The current services in scope for the partnership arrangement employ a range of clinical and non-clinical staff from DCHS. Employee consultation and briefings will take place as appropriate to ensure understanding and maintenance of the service during this process of change.
- 3.2 The delivery of the Infant and Toddler Nutrition Service does contain sub-contractual arrangements between DCHS and the Breastfeeding Friendly Network. These sub-contractual arrangements and the HR

complications that may arise will be taken into consideration at all stages as part of the transfer of both services into the existing Section 75 Partnership Agreement.

Information Technology

4.1 N/A

Equalities Impact

5.1 We do not envisage the need to undertake an Equalities Impact Assessment (EIA) at this stage because this report proposes to change the way services are commissioned as opposed to proposing significant changes to service delivery. If the way these services are delivered change as a result of transferring both services into the current Section 75 Partnership Agreement and/or significant changes are made to the service specifications following the engagement exercise, then an EIA will be undertaken before any proposed changes to service delivery within either of these services are implemented.

Corporate objectives and priorities for change

- 6.1 All Public Health commissioned services set out to meet the outcomes outlined within the Adult Social Care and Health Service Plan 2021-2025 which are to ensure Derbyshire has:
- Resilient, thriving and green communities which share responsibility for improving their lives and supporting each other
 - Happy, safe and healthy people, with solid networks of support, who feel in control of their personal circumstances and aspirations
 - A strong, diverse and clean economy which makes the most of Derbyshire's rich assets and provides meaningful opportunities for local people to achieve their full potential
 - Great places to live, work and visit with high performing schools, diverse cultural opportunities, transport connections and keep things moving and a healthy and sustainable environment for all
 - High quality public services that work together and alongside communities to deliver services that meet people's needs

Other (for example, Health and Safety, Environmental Sustainability, Property and Asset Management, Risk Management and Safeguarding)

7.1 N/A



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET

16 June 2022

Report of the Interim Executive Director - Corporate Services and Transformation

Sustainable Procurement Policy
(Cabinet Member for Corporate Services & Budget)

1. Divisions Affected

1.1 County-wide

2. Key Decision

2.1 This is not a Key Decision

3. Purpose

3.1 This report provides an update on the development of the Sustainable Procurement Policy and seeks approval of the policy and the actions within the policy across the Council.

4. Information and Analysis

4.1 In October 2021 Cabinet approved the Derbyshire County Council Climate Change Strategy: Achieving Net Zero (2021-2025). The strategy sets out what the Council will do to tackle emissions and achieving net zero targets. There are 32 priority actions, supported by over 120 supplementary actions, initiatives, and projects, which the Council will either lead or support.

- 4.2 Procurement is one of 12 themes established to develop, implement, manage, and monitor delivery plans. Procurement have been issued 2 priority actions within the strategy:
- i. Develop a Sustainable Procurement Framework using the UK government's green procurement guidance to embed environmental requirements and social value into all contracts.
 - ii. Review the commissioning principles across all teams to ensure that climate change is embedded across our services and partner working.
- 4.3 Whilst the Climate Change Strategy is a key driver to the Sustainable Procurement Policy, sustainable procurement is not limited to environmental considerations alone (such as carbon, waste, and water). It also covers economic impacts from procurement actions, such as encouraging increased participation from SME's and supporting local skills and employment, and social impacts such as ensuring human rights, environmental rights and employment standards are always met. Sustainable procurement requires the Council to work in partnership with suppliers and the supply chain to consider the whole lifecycle, environmental, social and economic impact of procured goods and services.
- 4.4 As a result of these actions County Procurement have developed the Sustainable Procurement Policy which acts as an overarching policy for sustainable procurement, a framework of sustainable focuses and goals, and an evolving action plan of how County Procurement will increase sustainability within the Council's contracts.
- 4.5 The Sustainable Procurement Policy stipulates how County Procurement will adapt its current processes and guidance to ensure sustainability is at the forefront of procurement decisions. These changes will benefit the Council in ensuring our products and services are provided in the most sustainable way as well as ensuring our procurement activity impacts the economy and the environment in a positive way. The key changes will see our procurement opportunities more accessible to SME's, VCSE's and the supply chain established within Derbyshire.
- 4.6 At present the inclusion of sustainability in procurements is ad hoc and driven by a stakeholder's desire to include it in the specification of requirements. The Sustainable Procurement Policy highlights key focus areas that align with the Council strategy and plan as well as other ongoing Council initiatives such as the reduction in single use plastic.

These key focus areas will assist both procurement officers and stakeholders when highlighting sustainability factors in Council procurements. Examples include:

- Net Zero Carbon
- Resilience and Adaptation to Climate Change
- Waste Management
- Local Goods and Produce
- Supporting SMEs, Third Sector, Social Enterprise and Local Business

4.7 The Sustainable Procurement Policy contains a road map highlighting targets and achievements made by the County Procurement section. This road map will be updated annually to ensure that sustainable procurement commitments remain in line with Government legislation, the Council plan as well as any new Council initiatives.

4.8 The Sustainable Procurement Policy will be a key tool in the communication to both internal and external stakeholders, highlighting the Council's commitment to procure sustainable products and services, as well as highlighting the key focus areas. The policy aims to drive positive change in the procurement processes and guidance, the attitudes of internal stakeholders carrying out the procurement and the innovation of the Council's supply chain.

4.9 The Sustainable Procurement Policy will be introduced on a phased approach with pilot projects targeted in the 1st year.

5. Consultation

5.1 The policy was developed through engagement with Derbyshire County Council officers, the Environmental Sustainability Group and the Climate Change Theme Leads Group. There is no statutory duty to engage on this document. However, it is the intention to engage more widely with Derbyshire's businesses on the delivery of the policy.

5.2 The policy was also presented to the Improvement and Scrutiny Committee for Climate Change, Biodiversity and Carbon Reduction on 14 February 2022. The committee supported delivery and publication of the policy. The committee will receive monitoring reports against the progress of the delivery of certain aspects of the policy as part of the climate change governance structure.

6. Alternative Options Considered

- 6.1 Not to agree a Sustainable Procurement Policy - impacts County Procurement's ability to meet the priority actions set out in the Climate Change Strategy: Achieving Net Zero (2021-2025). The policy commits to changes that will benefit the Council in ensuring our products and services are provided in the most sustainable way, as well as ensuring our procurement activity impacts the economy and the environment in a positive way.
- 6.2 In developing the policy, alternative sustainable actions were considered, and the final policy is considered achievable within the Council's statutory duties and role as a community leader, subject to the necessary resources being available. The role of other organisations and businesses in becoming more sustainable was also considered and the policy sets out how the Council can use its influence supporting others to become more sustainable.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

- 8.1 None Identified.

9. Appendices

- 9.1 Appendix 1 – Implications
- 9.2 Appendix 2 – Sustainable Procurement Policy

10. Recommendation(s)

That Cabinet:

- a) Approves the Sustainable Procurement Policy at Appendix 2 and delivery of the actions within the Policy.

11. Reasons for Recommendation(s)

11.1 To ensure the Council has a clear Sustainable Procurement Policy in place, setting out a vision for sustainable procurement and prioritised actions to be achieved.

12. Is it necessary to waive the call in period?

12.1 No

Report Author: Stuart Etchells

Contact details: Stuart.Etchells@derbyshire.gov.uk

Implications

Financial

- 1.1 The delivery of the Policy will have no immediate financial implications. Actions detailed within the Policy fall as part of ongoing process development and future departmental procurement activity. All procurement activity undertaken is met from the appropriate departmental budget.

Legal

- 2.1 All Council procurement and contracting activities need to comply with the applicable public procurement and contracting legislation and law, including the Public Contracts Regulations 2015 which prescribe processes for public contracts for goods and services above certain thresholds. The 2015 Regulations have been amended in accordance with the terms of the withdrawal of the UK from the EU by the Public Procurement (Amendment etc.) (EU Exit) Regulations 2020.
- 2.2 Some of the projects to deliver the priority actions within the Strategy may have Legal implications. These will be considered on a project-by-project basis.

Human Resources

- 3.1 The Policy has no immediate Human Resource implications.

Information Technology

- 4.1 Some areas of the Policy may have Information Technology implications. These will be considered on a project-by-project basis.

Equalities Impact

- 5.1 Some areas of the Policy may have Equalities Impact implications. These will be considered on a project-by-project basis.

Corporate objectives and priorities for change

- 6.1 The Policy supports the Council's ambition to be a net zero organisation by 2032, or sooner, and for the county to be net zero by 2050.

Environmental Sustainability

- 7.1 Development and implementation of this policy will improve the environmental sustainability of the Council.

This page is intentionally left blank

Sustainable Procurement Policy

What is the policy for?	This Sustainable Procurement Policy sets out how Derbyshire County Council will achieve value for money and deliver environmental, social, and economic benefits through its procurement and commissioning of goods, works, services and utilities.
Who does the policy affect?	The Sustainable Procurement Policy will affect: <ul style="list-style-type: none"> • All staff employed by Derbyshire County Council (DCC) • All Derbyshire County Council premises • All events held at or involving Derbyshire County Council. • Suppliers of Derbyshire County Council contracts
Authors	County Procurement, CST
Does the policy relate to any laws?	The Public Services (Social Value) Act 2012
Is this policy linked to any other Derbyshire County Council policies?	<ul style="list-style-type: none"> • Corporate Environment Policy • Derbyshire Climate and Carbon Reduction Manifesto (2019) • Climate Change Strategy: Achieving Net Zero 2021-2025 • Derbyshire Environment and Climate Change Framework • Single Use Plastic Policy
Other key relevant documents/Initiatives	<ul style="list-style-type: none"> • Council Plan 2021-2025 • Procurement Strategy 2021-2025 • Thriving Communities

1. Sustainable Procurement Policy

1.1 Purpose

This Sustainable Procurement Policy sets out the proposals for Derbyshire County Council to achieve the best commercial outcome and value for money from our procurement activities, whilst delivering environmental, social, and economic benefits.

Derbyshire County Council recognises its responsibility to carry out procurement and commissioning activities collaboratively and in an economically, environmentally and socially responsible manner, aiming to create a long-term, sustainable vision for the County. The Council's supply chain must have a strong focus on people, the environment, and ethics within their business.

The sustainable procurement policy is designed to:

- Increase awareness of sustainable procurement principles within the Council.
- Promote the sustainable procurement policy, aims and objectives to key internal stakeholders when working on relevant procurement projects.
- Promote the sustainable procurement policy to external stakeholders and suppliers through supplier engagement.
- Embed good practice in sustainable procurement in day to day working and as part of the procurement process.
- Consider the whole life cycle impacts of the procurement and contract management.
- Assist in measuring, understanding, monitoring, and reducing negative environmental, social and economic impacts of procurement activities.
- Ensure that environmental, social, and economic impacts are appropriately considered in the assessment of value for money when setting up contracts or framework agreements.
- Eliminate and mitigate risks of potential adverse impacts
- Identify and unlock opportunities for financial and other benefits.
- Manage tendering and lotting strategies that ensure fair access to contracting opportunities for businesses of all sizes and types.
- Collaborate with other Local Authorities and organisations to improve knowledge and understanding of sustainable procurement and to seek shared opportunities and benefits.
- Promote the value of human rights, environmental rights and equality within its supply chain.

1.2 Sustainable Procurement

Sustainable procurement is a process whereby organisations meet their needs for goods, services, works and utilities in a way that achieves value for money on a

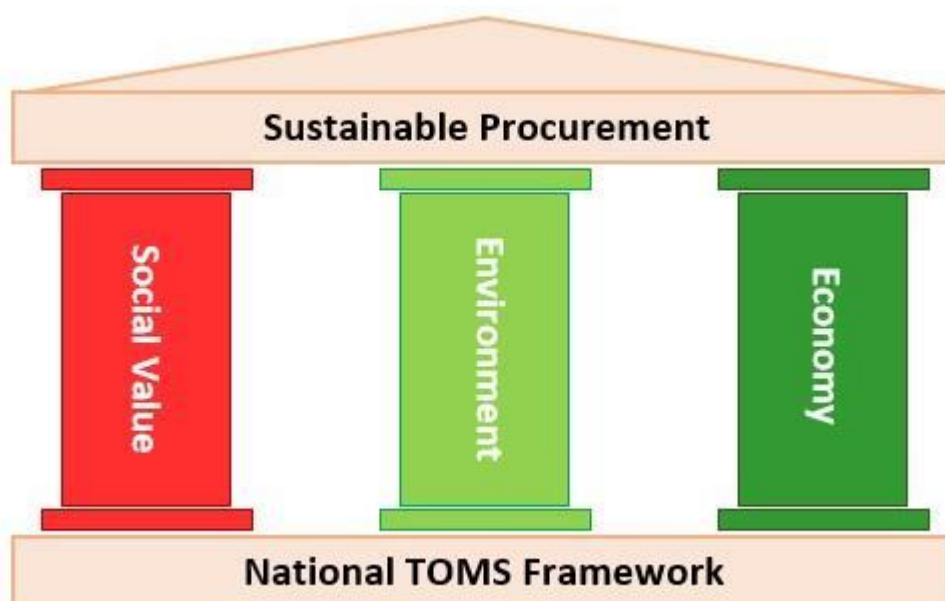
whole life basis. This means generating benefits not only to the organisation, but also to society and the economy, whilst minimising damage to and promoting the health of the environment.

Sustainable procurement requires the Council to work in partnership with suppliers and the supply chain to consider the whole lifecycle, environmental, social and economic impact of procured goods and services.

Sustainable procurement is not limited to environmental considerations alone (such as carbon, waste, and water). It also covers economic impacts from procurement actions, such as encouraging increased participation from SME's and supporting local skills and employment, and social impacts such as ensuring human rights, environmental rights and employment standards are always met.

The three key principles of Sustainable procurement are:

1. **Social**
2. **Environmental**
3. **Economic**



County Procurement aim to embed all three principles of sustainable procurement in the procurement process, so they become an integral part of all relevant contracts. Sustainable procurement will be included and monitored at pre-tender, tender and post-contract award stages (including monitoring and evaluation), through to the end of the life of the contract and including any disposal of equipment or handover costs for services.

To enable us to do this, we are using the National TOMs (Themes, Outcomes and Measures) Framework that has been developed by The National Social Value Taskforce (NSVTF) which operates as a subgroup of the LGA's National Advisory Group for procurement.

The National TOMs Framework is a method of reporting and measuring added value to a consistent standard and identifies specific Themes, Outcomes & Measures that relate to the different areas that sit under the banner of Sustainable procurement. We will look to compare and align this to the Council Plan to develop a 'Derbyshire' version of the framework which will ensure that we are focussing on the areas that are most relevant to the Council. This will be something that can then be used across all procurements.

1.3 Sustainability in the Procurement Process

We can support the delivery of sustainable solutions in various areas of the procurement process, primarily:

- Carrying out a sustainability assessment of the business need during the tender preparation.
- Asking relevant sustainability questions in the evaluation of supplier suitability to ensure that bidders meet sustainability legislation.
- Using Outcome Based Specifications (OBS) which focus on the desired outcome of a service, rather than using detailed technical specification of how services are to be provided; this allows bidders scope to propose innovative sustainable solutions that might not have been considered
- Asking specific, target-setting questions at the Tender stage of relevant procurements – allowing bidders to propose specific targets and delivery plans to reduce emissions, create local employment opportunities, and provide other sustainable outcomes.
- Including where appropriate specific sustainable requirements as part of the specification of a contract, where possible, for example to ensure that goods and services meet sustainable environmental standards.
- Ensuring that all sustainable requirements identified in specifications and contracts are applied to all subcontractors and throughout the supply chain.
- Reserving below threshold contracts by supplier location or for Small and Medium sized Enterprises (SMEs), Voluntary, Community and Social Enterprises (VCSEs), where appropriate. We will instigate changes in our procurement decision-making process to ensure that the potential to reserve a contract is properly considered.
- Using wherever possible life-cycle costing techniques when awarding contracts. The assessment of the sustainability impact over the life cycle of key categories will be established as regular practice, including consideration of, for example:

- Environmental/social cost of manufacturing process.
 - Cost of transportation, stockholding, packaging, and delivery.
 - Cost of training.
 - Cost of operation (e.g. cost of energy, consumables).
 - Environmental/social impacts during operation
 - Cost of repairs, maintenance, down-time, and spares.
 - Cost of decommissioning, removal, and safe disposal.
 - Environmental/social cost of final disposal and any impacts arising.
- Taking steps to improve the accessibility of the procurement process itself, allowing a diverse range of bidders to participate. For example:
 - Removing or reducing financial turnover thresholds, where financial risk is not high, to ensure small firms or start-ups are not excluded.
 - Dividing contracts into lots where appropriate so that small organisations with limited capacity can bid for part of the contract.
 - Ensuring the procurement process is accessible to bids from consortia or partnerships.
 - Carrying out supplier engagement with the market, prior to major tender exercises, to ensure local bidders understand the process.
 - Providing regular supplier communication and training events as well as working with the Chamber of Commerce and Federation of Small Businesses.
 - We will work closely with key suppliers and those that pose a high risk of environmental impact to ensure that they are compliant with relevant legal and ethical responsibilities with consideration on the three key themes (environmental, social, and economic).

1.4 Key Focus

The key topics on which our sustainable procurement approach is focused, and their alignment across the three overall themes, are summarised in the following table:

Topic Area	Theme		
	Social	Economic	Environmental
Reducing greenhouse gas emissions to net zero carbon by 2032, or sooner	✓	✓	✓
Enhancing resilience and adaptation to climate change impacts	✓	✓	✓
Using water efficiently in the Council's buildings and operations		✓	✓

Waste reduction, re-use and recycling, including the Circular Economy	✓	✓	✓
Protecting and enhancing the natural and built environment	✓		✓
Equality, diversity and employee well-being	✓		
Ethical supply	✓	✓	✓
Local goods and produce	✓	✓	✓
Regeneration	✓	✓	✓
Supporting SMEs, Third Sector, Social Enterprise and local business	✓	✓	
Timber and other sustainable materials		✓	✓
Training, education & employment	✓	✓	
Engaging stakeholders & raising awareness	✓	✓	

Specific Policy Commitments

When addressing the Key Focus areas above the Council makes the following commitments:

Reducing greenhouse gas emissions to net zero carbon by 2032, or sooner

We will:

- Build a requirement for CO_{2e} (Carbon Dioxide Equivalent including CO₂ and other greenhouse gases) reduction into the specification of certain contracts, where appropriate. This should include steps to reduce the CO₂ emissions of their business activities as well as in the goods and services that they provide.
- Ask suppliers to set ambitious targets for CO_{2e} reduction throughout the life of relevant contracts and set out clear ways for measuring and reporting these impacts.

Enhancing resilience and adaptation to climate change impacts

We will:

- Ask suppliers to take steps to ensure the goods and services that they provide do not increase the Council's or County's vulnerability to the negative impacts of climate change.

- Encourage suppliers to take steps to understand the likely long-term implications of climate change on their supply chain, and to consider taking steps to mitigate or adapt for such effects.

Using water efficiently in the Council's buildings and operations

We will:

- Assess the risk of water pollution in specific contracts, with focus on water use, waste water and what is discharged into the water system.
- Encourage suppliers to take steps to control and reduce water usage, and to prevent or mitigate harmful discharges into the water system.

Waste reduction, re-use and recycling, including the Circular Economy

We will:

- Seek to minimise and eliminate the use of Single Use Plastics (SUP)
- Seek to reduce the impact of goods, services, and works through waste minimisation including packaging waste, construction waste, the disposal of any consumables, and the disposal of assets at end of life.
- Encourage suppliers to take action to reduce waste and promote re-use, remanufacture and recycling at every level of the supply chain.
- Consider opportunities for reduced or more efficient use of resources, especially when preparing to re-tender for existing contracts and set out specific requirements in contracts with a potentially high waste impact.
- Engage with appropriate sources of expertise to identify emerging technologies and new approaches which can further reduce waste.

Protecting and enhancing the natural and built environment

We will:

- Consider the Council's duty to protect, conserve and enhance the environment, habitats, biodiversity, and heritage when scoping and procuring contracts.
- Encourage suppliers to formally adopt the same environmental targets that the Council has set itself, and encourage suppliers to deliver them by the same deadline dates.
- Encourage suppliers to consider the biodiversity impacts of their operations, and those of their supply chain, and to take steps to prevent or mitigate any negative impacts.

- Encourage suppliers to consider the impact of their operations on land use, and to take steps to ensure efficient and responsible land use throughout their supply chain.
- Encourage suppliers to consider the impact of their operations on air and water, and to take steps to ensure good stewardship of these throughout their supply chain.

Equality, diversity, and employee well-being

We will:

- Encourage suppliers to be aware of, and to tackle, equalities issues in the industries and market sectors in which they operate.
- Encourage suppliers to consider accessibility in the workplace for the benefit of both employees, service users and visitors, and to make accessibility arrangements a specific requirement of relevant contracts.
- Recognise the benefits of workforce volunteering in providing well-being to both employees in our supply chain, and to the communities and environments they live and work in.
- Encourage suppliers to consider how, in other ways, they can look after the health and wellbeing of their workforce.

Ethical supply

We will:

- Promote the sourcing of fair-trade alternatives where these are available – both in terms of goods supplied to the Council and in our suppliers' own purchasing.
- Encourage suppliers who source products, raw materials or labour from overseas, especially in the developing world, to be aware of the impact of these sourcing decisions and to mitigate any negative impacts.
- Identify, prevent and mitigate modern slavery in the supply chain.

Local goods and produce

We will:

- Recognise the importance of sourcing local goods and produce, where possible, taking account of the complexities of local sourcing - noting that locally-based

suppliers may not always source products locally, whereas non-local firms may sometimes be able to offer us locally-made goods.

- When letting major supply contracts, consider opportunities for local primary producers to be included in the supply chain.

Regeneration

We will:

- Encourage suppliers to support economic regeneration initiatives in the communities in which they operate.
- Encourage suppliers to support socially beneficial cultural and heritage projects in the communities in which they operate.

Supporting SMEs, Third Sector, Social Enterprise and local business

We will:

- Take steps to ensure our procurement process is as accessible as possible to SME bidders, local third sector organisations and social enterprises by identifying and removing barriers to participation and by recognising alternative bidding models, including partnership and consortium bids.
- Encourage suppliers to support a sustainable local economy – wherever they operate.
- Support suppliers in identifying local supply chain and sub-contracting partners.
- Encourage suppliers to take steps to make supply chain opportunities accessible to local organisations, including SMEs, third sector organisations and social enterprises.
- Provide regular engagement and information sessions to ensure local SMEs, third sector organisations and social enterprises understand the procurement process, and to receive their feedback.

Timber and other sustainable materials

We will:

- Minimise the amount of timber and paper products used by the Council.
- Where possible ensure that all timber and paper products purchased by the Council are recycled, or sourced from sustainable forests, with a clear chain of custody.

- Encourage suppliers of timber and paper products to source sustainably at all points of their supply chain and to provide evidence proving the sustainability of their products.
- Monitor issues of material scarcity, with particular regard to negative environmental impacts from the over-extraction of materials from under-pressure environments.
- Encourage suppliers to seek sustainable alternatives to materials which are scarce or at risk of becoming so.

Training, education & employment

We will:

- Encourage suppliers to support employment opportunities for people from disadvantaged categories – such as those not in education, employment or training (NEET), long term unemployed, people with physical disabilities, learning disabilities or mental health problems, ex-offenders, and ex-armed forces personnel.
- Evaluate potential suppliers' capacity to deliver targeted recruitment and training
- Support suppliers in identifying relevant sources of support to assist in meeting the training and employment needs of target groups.

Engaging stakeholders & raising awareness

We will:

- Encourage suppliers to communicate with their supply chain, their customers, and the communities in which they operate, to raise awareness of the importance of doing business sustainably.
- Consult with service users and other client-side stakeholders, when procuring major contracts for social and community services, to clearly define their needs and to design and establish methods to meet these needs in a sustainable manner

1.5 Sustainable Buying Standards

To help implement the Sustainable Policy commitments outlined above, and to ensure the goods and services the Council procures, and commissions meet acceptable environmental and social standards the Council will endeavour to meet the minimum mandatory [Government Buying Standards \(GBS\)](#).

The GBS are part of public procurement policy, with individual standards developed with input from across government, industry and wider stakeholders. The standards

have been extensively reviewed with market research and analysis to establish criteria that take long-term cost effectiveness and market capacity into account.

DRAFT

2 Sustainable Procurement Road Map 2022-23 – Targets and Achievement

Target	Timeframe to review	Achieved
Develop the “Derbyshire” TOMs Framework	March 2022	
Approval and Sign off of the Sustainable Procurement Policy.	May 2022	
Release a Sustainable Procurement Bulletin to promote the new policy and procurement success stories.	May 2022	
Engage with Social Value Portal in order to access their end-to-end support with a small number of pilot projects. Requirements for any ongoing support to be evaluated following pilot stage.	May 2022	
Develop a sustainability assessment tool to be used with all procurements identifying sustainability criteria to be considered in the procurement process (e.g. the SUP Policy)	June 2022	
Develop and Issue guidance on PPN 11/20 Reserving below threshold procurements by supplier location or for Small and Medium sized Enterprises (SMEs), Voluntary, Community and Social Enterprises (VCSEs).	June 2022	
Review of financial turnover thresholds and financial vetting procedure, where financial risk is not high, to ensure small firms or start-ups are not excluded.	June 2022	
Review of the Councils Tender documentation and processes to ensure compliance with current Public Procurement Regulations 2015 as well as accessibility to SMEs and VCSEs.	September 2022	

DRAFT

This page is intentionally left blank



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET

16 June 2022

Report of the Executive Director - Children's Services

Childrens Home Refurbishment Programme
(Children's Services and Safeguarding)

1. Divisions Affected

1.1 County-wide

2. Key Decision

This is a key decision because it is likely to result in the Council incurring expenditure of over £500,000 and is likely to be significant in terms of its effect on communities living or working in an area comprising two or more electoral areas of the County.

3. Purpose

3.1 A different approach has been identified in response to a number of key risks identified, potential £1M overspend recently identified and no alternative accommodation to home our children in care during works to the properties. The proposal for approval resolves the £1M overspend risk and mitigates the need for alternative accommodation. Services are able to maximise this new opportunity to deliver improved outcomes for children in care as well as support their transition to independent living with minimum disruption to children and staff.

Approval is sought from Cabinet to approve the following:

- to utilise previously approved £4.686M against the proposed purchase, works and build programme;

- to enable the purchase of a property to replace the Solomon children's home, up to a maximum purchase amount of £0.7M;
- to enable the purchase of a property to replace the Fairview children's home, up to a maximum purchase amount of £0.5M;
- to utilise funding on refurbishments works total estimate costs
Replacement Solomon works - £0.6M
- to utilise funding on refurbishments works total estimate costs
Replacement Fairview works - £1.35M
- to develop plans and go ahead with a new build at Glenholme children's home;
- to support the conversion of revenue funding to capital funding;
- to approve the updated cost estimates for the Spring Cottage children's home of £0.8M; and
- to approve an additional £1.25M required to deliver the proposals which will be funded by borrowing in the short term, the proposal could also release current assets for disposal and realise potential capital receipts of £1.35m.

4. Information and Analysis

- 4.1 Current Childrens home refurbishment programme is at risk of £1M overspend with a current total allocated budget of £4.686M. Previous cabinet reports allocated funding to refurbishment of current property assets and the cost of alternative accommodation for the children during the significant works programme.
- 4.2 The current barriers to timely and efficient delivery of the project are the ability to provide quality homes to our children in care whilst the refurbishment of the existing homes is progressed.
- 4.3 Having explored all other options, a different approach has been identified to deliver this programme of works which can be achieved within the current allocated budget.
- 4.4 This new approach requires the purchasing of two property assets and a new build on land currently owned by Derbyshire. Providing the best and least disruptive option to care for our children during the refurbishment period. This alternative approach delivers the following:
- Secure better outcomes for Children in our care, during the works and improved opportunities after the works programme.
 - Limited disruption and transition during the programme of works for children and staff.
 - Achievable within currently identified budgets.

- Potential future expansion of the number of places available for the Children in care in Derbyshire for the future which may create significant cost avoidance in the future.
- 4.5 The four homes currently requiring full and significant refurbishment; Spring Cottage, Glenholme, Solomon and Fairview, currently provide 16 beds for children in care in Derbyshire.
- 4.6 The refurbishment and capital requirements were reported to cabinet on the 21 January 2021 (£2.74M Capital) and 24 January 2022 (£1M Capital). Revenue funding to support the programme delivery and alternative accommodation costs were reported to cabinet 24 January 2022 (£0.946M Revenue). Providing a total budget of £4.686M to the refurbishment programme.
- 4.7 The current programme of refurbishment and re-design follows significant service review and internal consultation to ensure best value and service delivery fit for future demands.
- 4.8 Recently it was identified that all new and homes undergoing significant refurbishments required the installation of sprinkler systems to meet current health and safety requirements identified following significant tragedies such as the Grenfell disaster. An additional £1.075M funding will be required to deliver on these requirements, therefore putting the current programme budget at risk of £1M overspend.
- 4.9 The table below identifies capital plus revenue funding for each home, comparing the original approved budget against the current estimates (including sprinkler system costs), demonstrating the £1M overspend risk. Contingency for increasing materials costs is already absorbed and current figures are based upon competitive tender for the works.

	Original Approved Budget	Current Estimates
Solomon House	£ 1,476,000.00	£ 1,776,000.00
Fairview	£ 554,000.00	£ 1,229,000.00
Glenholme	£ 1,254,000.00	£ 1,809,000.00
Spring Cottage (Grinlow)	£ 402,000.00	£ 757,000.00
Childrens Homes Alterations	£ 1,000,000.00	
Total	£ 4,686,000.00	£ 5,571,000.00

- 4.10 Another significant challenge for this programme is the provision of alternative accommodation for children and staff during the works. Works include for example re-wiring and plumbing, therefore cannot be completed with the home occupied. Planning is underway to mitigate the disruption these works will cause, including children and staff having to move house twice, living in the alternative home for up to a year, moving away from friends, family and potential impact on travel arrangements and attendance of education settings. Following an extensive search of alternative accommodation options, no suitable properties have been identified. The search included all potential Derbyshire assets, local district authority partnerships, holiday lets, partnership with private children's home providers.
- 4.11 Originally purchasing a different property was dismissed due to the complexity of aligning approvals and budgets with a fast-paced buyers' market. This option was reviewed again in May 2022 due to the escalating costs of the programme and ongoing challenges and risks in identifying alternative accommodation. The outcome of the recent investigations is the identification of appropriate new property assets, which will ensure outcomes for children in care are least disrupted, provide better value financially within current budget whilst achieving all the necessary high standards.
- 4.12 The new proposal is to purchase two alternative homes, one for Solomon in Buxton and one for Fairview in Chesterfield and build a replacement to Glenholme within the current asset grounds.
- 4.13 This proposal is all dependent upon being agile enough within the current property market and all appropriate registrations, applications and approvals. It is therefore planned that all options remain active until certainty is agreed for each individual home.
- 4.14 Approval is required to deliver this alternative option within currently identified budget, recognising the change in intention from initial cabinet reports.
- 4.15 **Solomon**, a suitable alternative property purchase has been identified within reasonable distance from the current home, all bedrooms are en-suite and of similar style to Solomon. Current asking price £700,000, total estimated cost £1.3M. Only minor works will be required to ensure it meets children home standards. Sprinkler works will be scheduled for the purchased asset when the home has any future significant refurbishment works (estimated 15-20years), all necessary upgrades to the current fire system will ensure compliance to the current policy.

Any works to the home can be completed before children and staff move into their new home. Children and staff will be relocating only a short distance which will ensure limited disruption to friends and family groups and no impact upon where children are educated. Additional opportunities have emerged i.e. the house has potential to convert a garage space into semi-independent living facilities which will improve the offer of service to our children in care, pending necessary approvals.

- 4.16 **Fairview**, current plans included a significant extension to realise the utilisation of a 4th bedroom. The alternative identified already has enough bedrooms to realise four en-suite children's bedrooms as well as significant external space. Current asking price £500,000, total estimated cost £1.85M. Refurbishment works will be concluded before the children and staff move in. The works will include the addition of a sprinkler system. Current outbuildings could be developed into semi-independent units. Children and staff will be relocating only a short distance which will ensure limited disruption to friends and family groups and no impact upon where children are educated. There is significant outdoor space.
- 4.17 **Glenholme**, already has a large unused plot of land which following the necessary approvals could be developed. Total estimated build cost £2.03M. The new build will enable the home to be built to meet high quality future service demands. Within the grounds of Glenholme a garage is already under investigation to convert into semi-independent living facilities. The home will be purpose built and include sprinkler systems. Children and staff will be relocating to a new build on the same plot as the current home so there will be no disruption to friends and family groups and no impact upon where children are educated.
- 4.18 **Spring Cottage** will continue to be developed as currently planned, current estimated cost £0.757M. The home provides emergency accommodation and so moving to alternative accommodation will only impact upon staff during the works. The specific benefits of the location of the home have been challenging to identify elsewhere, as such refurbishment to proceed as planned.
- 4.19 The table below sets out a total budget requirement for the revised proposals of £5.967M to realise all works identified above including sprinkles and the additional three semi-independent living beds.
- 4.20 The revised proposal would require an additional Capital Budget of £1.25m (requested as part of this report) However; this proposal could realise future Capital Receipts from the sale of Solomon, Fairview and Glenholme (property only not full asset) which are currently estimated at

£1.35m. Depending on final financial position at the end of the programme and consideration of conclusions from the ongoing sufficiency review. Some of the assets may not be sold for capital receipt in order to expand and improve our in house provision to reduce the need for external provision. Any future decisions will form a separate paper to the appropriate cabinet member or cabinet.

	Original Approved Budget	Revised Proposal	Additional Budget Required
	£	£	£
Solomon House	1,476,000	1,300,000	(176,000)
Fairview	554,000	1,850,000	1,296,000
Glenholme	1,254,000	2,030,000	776,000
Spring Cottage (Grinlow)	402,000	756,800	354,800
Childrens Homes Alterations	1,000,000		(1,000,000)
	4,686,000	5,936,800	1,250,800

Potential Future Capital Receipts		(1,350,000)
Potential Net Cost		4,586,800

The table above shows the cost of the new proposals are £1.25m more than the initial refurbishment project, however the new proposal may result in current assets becoming available for disposal. These assets have a current value of £1.35m which is in excess of the additional borrowing required. The table below shows the net effect of the project if capital receipts are realised in the short term, however it should be noted that if the assets are not sold in the short term there will be a revenue cost associated with the additional borrowing which will reduce the net effect of the proposals which is current in the region of £31k per annum, which would need to be identified by the department.

The original proposals have an estimated cost of £5.571m with no option to realise future capital receipts.

4.21 Semi-independent beds and cost avoidance. The development of semi-independent beds provides a new opportunity and supported independence facilities for our children homes to help our children in care as they transition over to independent lives, within a supportive environment. The proposed properties have significant grounds to expand and develop other provision to support our edge of care services, supporting our children in care to be more independent, whilst also freeing up bed sin the home, reducing our need for external

placements. This additional three bed capacity within Derbyshire's children's homes could enable cost avoidance of up to £0.546M per year. Developing Fairview in a functional four bed home rather than three bed could enable cost avoidance of up to £0.273M per year. The new proposal therefore delivers a cost avoidance of £0.82M per year, providing a return on total asset investment of 5.6 years. Cost avoidance is based upon the average current market weekly cost of an external bed of £5253.23 per week (6 May 2022), this rate has increased by almost £400 in the last three months.

5. Consultation

5.1 Childrens Home vision review 2021/2022

The programme of work has considered a wide range of stakeholder views through vision workshops, Childrens home board group discussion, and engagement with each home operational team. Discussions were to ensure the refurbishments enabled improved outcomes and opportunities for the children, long term potential for the home and ensured best value. Early 2021 the Childrens Home review identified the national trend towards smaller homes. Key findings identified the changing demand and needs profile in Derbyshire:

- Increased complexity of need and behaviours being manage in the homes.
- Increasing mental health issues.
- Contextual safeguarding issues - criminal exploitation and child sexual exploitation
- Placement of vulnerable children together.

5.2 Improvement and Scrutiny Committee is being consulted request for approval to urgent decision and waive 28-day notice (see appendix). To enable an offer on the properties to secure them for the council.

6. Alternative Options Considered

6.1 Alternative accommodation options investigated included utilisation of assets within the Derbyshire estate including disposals, partnership with district authorities, lease larger properties, use of holiday lets, partnership with private children home providers in Derbyshire. All options resulted in no satisfactory solution.

6.2 Different options have been investigated with regards to each home to ensure best value, these included closure of the home, extension possibilities, refurbish or re-design or redevelop, purchase alternative property or build a replacement property.

- 6.3 Do nothing, continues the current programme as planned which includes the known budget risk of £1M due to the additional inclusion of sprinkler systems. Current budget has no further contingency for increasing costs of works and additional expenditure if required to utilise Derbyshire teams rather than competitive tender for the works.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.
- 7.2 There are risks to missing this opportunity upon the overall budget. If the properties are not acquired or build permission not granted, alternatives will be investigated. If no suitable alternatives are identified the current home will have to be refurbished as per original report to cabinet along with known risks to budget and alternative accommodation challenges.

8. Background Papers

- 8.1 **21 January 2021 Children's Home Refurbishment £2.740m**
<https://democracy.derbyshire.gov.uk/documents/s5822/4d%20Capital%20Prog%20Approvals%20Treasury%20Mgt.pdf>

The Council has a legal obligation to provide children's home accommodation which is fully compliant to current statutory requirements. Residential accommodation with sleeping accommodation is the highest risk category of accommodation. Refurbishment works are required at four children's homes, in order to bring them up to current standards, with sprinklers being installed in two homes. The four homes are Spring Cottage Grinlow, Glenholme, Fairview and Solomon House Buxton. The scope of works for each home has been defined as the result of feasibility studies in 2019-20. The works are programmed to take place on site between June 2021 and February 2024. The homes will be vacated in turn to allow the works to take place. The projects are planned to be undertaken consecutively, in order to minimise the requirements for alternative accommodation.

- 8.2 **24 January 2022 Children's Homes – Alterations £1.000m**
<https://democracy.derbyshire.gov.uk/documents/s12409/Capital%20Programme%20Approvals%20Treasury%20Management%20and%20Capital%20Strategies.pdf>

Four of the Council's children's homes are currently under refurbishment but as part of the planning and design work, it has been

established that there are alterations needed to ensure that the homes provide the modern, fit for purpose facilities to tie in with the service provided by the Council. The alteration of three of the four homes would ensure that the current demands could be met and provide high quality support for the children in care.

8.3 Revenue funds, 24 January 2022 Temporary Alternative Children's Homes Accommodation During Refurbishment or Replacement - £946,000 one-off contingency

<https://democracy.derbyshire.gov.uk/documents/s12408/Revenue%20Budget%20Report%202022-23.pdf>

Revenue funding is needed to support essential capital works on some Council children's homes, with temporary closures to enable essential refurbishment at four children's homes and the rebuild of a short breaks home. The revenue funding will cover relocation and the costs of temporary accommodation for the children and staff. This amount will be held in one-off contingency budgets until the cost is known.

9. Appendices

9.1 Appendix 1 – Implications

9.2 Appendix 2 - Notices to Scrutiny Chair for waiver of call in and providing 28 days notice for key decision

10. Recommendations

That Cabinet approves the following:

- a) The additional Capital Budget requirement of £1.250m which will be funded by borrowing as set out in paragraph 4.14.
- b) The current identified revenue and capital totalling £4.686M to be utilised against the purchase, building and works of the proposed alternative assets to replace, Solomon, Fairview and Glenholme:
 - Solomon, replacement purchase and works - £1.3M
 - Fairview, replacement purchase and works - £1.85M
 - Glenholme, new builds - £2.03M
- c) The purchase of a property to replace Solomon to a maximum amount of £0.7M.
- d) The purchase of a property to replace Fairview to a maximum amount of £0.5M.
- e) To authorise spends on refurbishments works total estimate costs
 - Replacement Solomon works - £0.6M
- f) To authorise spends on refurbishments works total estimate costs
 - Replacement Fairview works - £1.35M

- g) To authorise spends on new build for Glenholme replacement £2.03M
- h) The transfer of the £0.946M approved revenue budget over to Capital to facilitate the proposal
- i) The continuation of works to Spring Cottage with an updated budget value of up to £0.8M

11. Reasons for Recommendation(s)

- 11.1 Investigation to continue developing this new proposal whilst also maintaining currently agreed plans in case of changes in the current property market or approval for the new builds not being granted by planning.
- 11.2 Approval for current funding identified within attached cabinet reports £4.686M. Funding to be utilised to deliver the new proposal which provides outcomes that exceed the previous refurbishment programme with reduced impact on the children in care and staff as well as generating a potential cost avoidance of up to £0.82M per year.
- 11.3 Enable funding to be transferred between identified budget codes.
- 11.4 Revenue funding will require movement over to capital funding this is currently estimated to be £600,000, Cabinet to provide approval for this funding to be moved as appropriate pending necessary officer approvals to enable the programme to achieve its objectives.
- 11.5 Cabinet to recognise the increase to cost to complete works at Spring Cottage and increased budget and the vital / specialist role this service provides to our children in care.

12. Is it necessary to waive the call-in period?

Yes, it is necessary to waive the call-in period as the decision is urgent and any delay likely to be caused by the call-in process would seriously prejudice the Council's or the public interest. Councillor Tony Kemp, Chair of Improvement and Scrutiny Committee is currently reviewing the application to waiver of the call-in period and agreed both the decision proposed is reasonable in all the circumstances and that it should be dealt with as a matter of urgency, see appendix 2.

Report	Jina Hames,	Contact	alison.noble@derbyshire.gov.uk
Author:	Robert Hayward, Alison Noble	details:	

Implications

Financial

- 1.1 The revised proposals require an additional Capital Budget of £1.250m which has been presented for approval as part of this report and will be funded by additional borrowing. The proposals may also provide an opportunity for future Capital Receipts with a current value of £1.35m if they are identified as being surplus to requirements. If the assets are disposed of in the short term the revised proposals would offer the most cost-effective option whilst also meeting service delivery requirements.
- 1.2 There is a risk that the assets cannot be disposed of in the short term, whilst the authority would still retain ownership of these assets which could either be utilised for future service delivery or be disposed at some point in the future there would be a revenue cost associated with the additional borrowing required of around £31k per annum. If Childrens services decide to retain these assets for future use the department would need to identify the additional revenue funding required.
- 1.3 Financial comments have been provided as part of this report in sections 4.13 to 4.14.

Legal

- 2.1 Further approvals will be required for the acquisition of the two replacement sites for Solomon and Fairview respectively and the new build at Glenholme.
- 2.2 Any contracts that are awarded in connection with the proposals outlined in this report must be in accordance with the Council's Standing Orders relating to Contracts and its Financial Regulations.
- 2.3 As a matter of good practice the regulator (HMI Ofsted) for Children's Services residential accommodation should be appraised of the proposed arrangements and confirm that they have no objection to the proposals.

Human Resources

- 3.1 New proposal will have reduced impact on staffing during the works, but necessary policy will be followed when the home transfers to its new locations for Solomon, Fairview and Glenholme. At the appropriate time staff will need to be consulted on the proposed variation to their contracts of employment in respect of the permanent change to their base location and, if applicable, excess mileage may be claimed for a maximum of 3 years after the date of transfer to support staff in managing the change.

Information Technology

- 4.1 Relevant support for the refurbishment works will align with the new proposals.

Equalities Impact

- 5.1 Relevant consideration has been completed whilst developing the current and this proposal.
- 5.2 Full EIA is in development to collate all considerations so far including consideration of care plans to limit the impact of transition between homes. Report will be provided within any further report to cabinet.

Corporate objectives and priorities for change

- 6.1 High performing, value for money and resident focused services, maintaining high quality, effective, value for money services to our children in care across Derbyshire.
- 6.2. Ensured the children and young people we look after, live in safe, secure and loving homes that support them to be the best they can be.

Other (for example, Health and Safety, Environmental Sustainability, Property and Asset Management, Risk Management and Safeguarding)

- 7.1 Policy and procedures will be followed as required to deliver the programme of works.

Request for approval to consider a key decision without 28 days' notice being given under the Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2012 – Regulation 11

To the Chairman of the Improvement and Scrutiny Committee - People

Approval is sought to consider the following Key Decision, which has not been published 28 clear days in advance in accordance with regulation 9 of the above Regulations, on 16 June 2022 by Cabinet.

Title of Report: Childrens Home Refurbishment Programme

Urgent decision and approval required to purchase two replacement property assets and investigate the building of a new property asset.

Reasons why the decision is urgent and cannot reasonably be deferred:

Current programme agreed by cabinet 21 January 2021 and 24 January 2022 supports the refurbishment of four children's homes in Derbyshire.

Key challenges for the programme have been the following.

- Identification of alternative accommodation for the children and staff to move out of the homes during the extensive refurbishment works, which will take up to a year. Following extensive investigation, no suitable accommodation has yet been identified.
- Limiting the impact of the move to temporary accommodation on our children in care well-being, staying close to friends, families and education setting.
- Limiting the cost of staff travel between home base and temporary accommodation.
- Increasing costs of materials and works since Covid.
- Ensuring the programme of works delivers improved outcomes for children in care, high quality service delivery, adaptation to future service demands and best value.

Recently it was identified that to implement health and safety policy would require all homes that are new or going through significant refurbishment will require the addition of a sprinkler system. The financial risk to implement this within our current four property assets puts the programme at risk of an additional overspend of £1M with a current budget of £4.686M.

Recent investigations have identified two properties that could be purchased and a new build opportunity on a Derbyshire asset. Enabling completion of any necessary works to deliver high quality future proofed children's home services, that meet all required standards and policy. Without the disruption to children and staff and within current budget.

The newly identified proposal exceeds the outcome achievable by the current programme of works for Children in our care, best value service delivery and potential annual cost avoidance.

In order to develop the programme in this innovative way we require to utilise the capital and revenue funding previously identified £4.686M to deliver better outcomes for our children in care with new property assets which ensure service delivery is more adaptable to future pressures and needs. Significantly reducing the impact upon children in our care and staffing. This alternative strategy also has potential of annual cost avoidance of £0.8M.

We require the ability to be agile with this key decision, to enable an immediate response to the property market and fully develop the implementation of this new proposal within current identified budget. The risk of any further delay being others purchase the properties before we are able to respond and works have to continue as planned with the identified financial risks, levels of disruption to children in care and the challenging identification of alternative accommodation.

Lead Officer: Robert Hayward, Programme Manager, Childrens Services (on behalf of Alison Noble)

Date: 01 06 2022

Decision of Improvement & Scrutiny Committee Chair – Councillor Kemp
<input checked="" type="checkbox"/> Approved for reasons set out above <input type="checkbox"/> Refused for the following reasons: #insert reasons#

Signed.....Councillor Kemp..... Date.....8 June 2022.....

Request for approval to waive the call-in period under the Improvement and Scrutiny Procedure Rules

To the Chairman of the Improvement and Scrutiny Committee - People

Approval is sought to waive the call-in period in respect of the following decision to be made on 16 June 2022 at the meeting by Cabinet so that it can be implemented immediately.

Title of Report: Childrens Home Refurbishment Programme

Urgent decision and approval required to purchase two replacement property assets and investigate the building of a new property asset.

Reasons why the decision is urgent and why a delay caused by the call-in period would seriously prejudice the Council's or the Public interest:

Current programme agreed by cabinet 21 January 2021 and 24 January 2022 supports the refurbishment of four children's homes in Derbyshire.

Key challenges for the programme have been the following.

- Identification of alternative accommodation for the children and staff to move out of the homes during the extensive refurbishment works, which will take up to a year. Following extensive investigation, no suitable accommodation has yet been identified.
- Limiting the impact of the move to temporary accommodation on our children in care well-being, staying close to friends, families and education setting.
- Limiting the cost of staff travel between home base and temporary accommodation.
- Increasing costs of materials and works since Covid.
- Ensuring the programme of works delivers improved outcomes for children in care, high quality service delivery, adaptation to future service demands and best value.

Recently it was identified that to implement health and safety policy would require all homes that are new or going through significant refurbishment will require the addition of a sprinkler system. The financial risk to implement this within our current four property assets puts the programme at risk of an additional overspend of £1M with a current budget of £4.686M.

Recent investigations have identified two properties that could be purchased and a new build opportunity on a Derbyshire asset. Enabling completion of

any necessary works to deliver high quality future proofed children's home services, that meet all required standards and policy. Without the disruption to children and staff and within current budget.

The newly identified proposal exceeds the outcome achievable by the current programme of works for Children in our care, best value service delivery and potential annual cost avoidance. In order to place an offer on the identified properties we require the ability to be agile and therefore request to waive call-in, the risk being others take up the properties and works have to continue as planned with the identified financial risks, levels of disruption to children in care and the identification of alternative accommodation.

Lead Officer: Robert Hayward, Programme Manager, Childrens Services
(on behalf of Alison Noble)

Date: 01/06/2022

Decision of Improvement & Scrutiny Committee Chair – Councillor Kemp

<p><input checked="" type="checkbox"/> Satisfied the call-in period can be waived because the decision proposed is reasonable in all the circumstances and it should be dealt with as a matter of urgency for the reasons set out above.</p>
--

<p><input type="checkbox"/> Not satisfied that the call-in period can be waived. The decision can only be implemented at the expiry of the call-in period.</p>
--

Signed.....Councillor Kemp..... Date.....8 June 2022.....



DERBYSHIRE COUNTY COUNCIL

CABINET

Monday, 16 June 2022

Report of the Executive Director - Place

Regeneration Programme Pipeline
(Cabinet Member for Infrastructure and Environment)

1. Divisions Affected

1.1 County-wide

2. Key Decision

2.1 This is a key decision because it is likely to be significant in terms of its effect on communities living or working in an area comprising two or more electoral areas in the County.

3. Purpose

3.1 To provide Cabinet with an overview of progress on key projects within the current Regeneration Programme, to seek approval for critical requirements on one of these projects and to agree reallocation of programme funding.

4. Information and Analysis

4.1 Derbyshire County Council has an active Regeneration Programme consisting of a pipeline of over 50 major projects, framed around four broad programme areas which are:

- Market Towns
- Derwent Valley Corridor
- Growth Zone South
- Growth Zone North

- 4.2 Projects within the Programme have been initiated either by the Council (e.g. transport schemes such as Ashbourne Relief Road), by Government (e.g. town deal proposals) or by district/borough councils (e.g. Hollis Lane Link Road). A copy of the current Regeneration Programme is provided at Appendix 2 and has an associated capital cost of over £500m; it is worth noting, however, the regeneration pipeline itself is a subset of the Council's wider capital programme of works that consists of over 300 projects.
- 4.3 The projects which make up the Regeneration Programme are at varying stages of preparation; some such as Swarkestone and Shirebrook Access are at very early stages of development (Stage 0) whilst others are more advanced at either outline business case stage (Stage 2 to 3) or beyond (detailed design and construction etc).
- 4.4 The Council has a key role to play either as a direct sponsor or as a delivery partner in these projects, some of which have been subject to separate Cabinet reports and approvals; for example, agreement of match funding or submission of business cases to Government; others may not have needed approvals to date, due to their early state of feasibility preparation. Also, the Council's role in a project may vary over time, for example, from lead sponsor and enabler to 'delivery partner' when perhaps a district/borough council may pick up lead responsibility.
- 4.5 Given the inevitable impact of Government grant funding announcements, plus the emergence of district and borough council policies and priorities, the exact content of the regeneration pipeline will always be fluid. As a result, ensuring a strong focus on the risks, opportunities and progress associated with each project is essential to the success of the overall Programme, and to ensuring the best use of Council staff and financial resources.
- 4.6 Although good project and programme governance is in place, a review is currently being undertaken of the arrangements to ensure accountabilities, management, decision-making and reporting is clear. The outputs of this review and any resulting changes to the arrangements will be reported to Cabinet in due course. Also included in this work is consideration of the relationship between regeneration programme governance and the Council's emerging programme management office and Portfolio Assurance Board. Other key areas of development are the need to: ensure the 'line of sight' for each project is clear at feasibility stage (i.e. the end point); support timely decision making; confirm transparent lines of accountability; have clear/confirmed tolerances (i.e. terms of reference and escalation routes); exit strategies.

4.7 In the meantime, in order to ensure that Cabinet remains sighted on the entire Regeneration Programme, it is proposed that each project update (such as this report) also provides an overview of the Programme as it stands at that point in time, with all committed and anticipated projects tabulated (see below). NB: Cabinet will note that some projects are close to completion with regard to the Council's delivery role but will be retained in the Programme update to report on the achievement of wider project outcomes, such as the delivery of homes or commercial premises.

4.8 A progress overview of the current Regeneration Programme is provided in the table below:

Project (and approximate gross infrastructure cost)	Current Position	Decision Required?
Stage: Delivery - Derbyshire County Council as lead sponsor		
Woodville-Swadlincote Regeneration Route (£13.4m)	<p>Completed and open to traffic. Project part-funded by £6.4m Local Growth Fund.</p> <p>Land acquisition (via CPO) and remediation to create a new 1km road to facilitate development and relieve traffic congestion at Clock Island in Swadlincote.</p>	N
Ashbourne Airfield Expansion (£6m)	<p>Substantially complete with opening to traffic anticipated during June 2022.</p> <p>Project part-funded by £1m Local Growth Fund. New roundabout on A52 and link road into industrial estate to bring forward employment and housing site for 360 direct jobs and 370 homes respectively.</p>	Y (funding)
Hollis Lane Link Road Phase 1 (£10.8m)	<p>Project part-funded by £3.8m Local Growth Fund.</p> <p>Initial stages complete - enabling work (land assembly and construction of new premises to support relocation of builders' merchant). Early mobilisation commenced - to enable construction of new highway at Hollis Lane to open up access and through road into</p>	Y (funding)

	Chesterfield Station. Revised planning application submitted ahead of construction commencing autumn 2022.	
Fairfield/Hogshaw Enabling Infrastructure (£2.4m)	<p>Site mobilisation underway. DCC supporting with supervision.</p> <p>Funded by £2.0m Housing Infrastructure Fund, the project is being led by High Peak Borough with DCC support.</p> <p>Proposal creates a new roundabout and access to facilitate housing development at key location in Buxton and also provides a section of the White Peak Loop.</p>	Y (funding)
Projects in Preparation		
Chesterfield- Staveley Regeneration Route (£125m)	<p>Stage 3: Outline Business Case being completed – due to be submitted to Government at end August 2022</p> <p>DCC confirmed as lead sponsor</p> <p>Substantial allocation of funding (£100m+) from Government’s Large Local Majors fund. Land assembly (possibly via CPO) and reclamation to create 6km new road connecting Chesterfield with Staveley and bringing forward land for jobs and housing. Public engagement completed with 60% support for the scheme.</p>	Y (funding)
South Derby Growth Zone (£55m)	<p>Stage 4: Outline Business Case being completed – due to be submitted to Government late 2022</p> <p>DCC confirmed as lead sponsor Project allocation of £49m from Government’s Levelling Up Round 1. Decision required on land assembly.</p>	N
Elvaston Castle (£35m)	<p>Stage 4: Review of masterplan and business case preparation.</p> <p>DCC confirmed as lead sponsor.</p> <p>Funding package to be developed.</p>	N

	Proposal to redevelop Elvaston Castle estate (house and gardens) to create commercial proposition and extend tourism offer. Initial phase commencing supported by £5.5m DCC funding - planning application to create new access and car park submitted March 2022.	
Ashbourne Relief Road (>£20m)	Stage 3: Environmental surveys and preliminary design commencing DCC delivery role to be confirmed Work being undertaken to prepare more detailed design and planning application.	N
Access to Shirebrook (c£50m)	Stage 1: Problem and option assessment underway DCC delivery role to be confirmed Option assessment work currently on-going.	N
Swarkestone Bridge (c£50m)	Stage 1: Problem and option assessment underway DCC delivery role to be confirmed Early assessment of size and scale of problem.	N
Staveley Town Deal Investment Plan (£25m)	Stage 5: DCC-sponsored projects in preparation for delivery Substantially funded by Government's Town Deal - £25m. Town Deal programme is delivered by Chesterfield Borough Council. Three projects in total that require DCC role in delivery including: new commercial/retail/leisure facilities at Staveley Basin, and town centre improvements, including support for Wheels to Work. Cabinet approval already secured for Staveley Basin, including allocation of match funding.	N
Stage: Project Assessment		
Chesterfield Station Masterplan (costs to be established)	Very early stage of project development. Proposal includes Hollis Lane Link Road Phase 2 but other specific projects, delivery and	N

	<p>funding plan to be agreed with Chesterfield Borough Council.</p>	
<p>Clay Cross Town Deal Investment Plan (£25m)</p>	<p>Substantially funded by Government's Town Deal - £25m.</p> <p>Town Deal programme is delivered by North East Derbyshire District Council.</p> <p>Five projects in total that require DCC role in funding and delivery, including skills and enterprise hub, town centre improvements, Creative and Clay Cross Connections. Separate Cabinet approval likely to be required for skills and creative hub proposals.</p>	N
<p>Long Eaton Town Deal Investment Plan (£25m)</p>	<p>Substantially funded by Government's Town Deal - £25m.</p> <p>Town Deal programme is delivered by Erewash Borough Council</p> <p>Two projects in total that require DCC role to help deliver: a new roundabout at Derby Road Junction/The Green and improvements to the High Street.</p> <p>Separate approvals may be required for project proposals.</p>	Y (role in delivery)
<p>Connecting Chesterfield (£20m)</p>	<p>Substantially funded from Levelling Up Round 1.</p> <p>Number of projects support town centre renewal, including enhancements to cultural quarter. Chesterfield Borough Council is lead sponsor but DCC role in project delivery to be agreed.</p>	N
<p>East Midlands Freeport (£25m seed funding)</p>	<p>Full Business Case submitted to Government – April 2022.</p> <p>Initial capital projects, including new DCC role in delivery of enabling infrastructure recommended</p>	N

4.9 In addition to the above progress update and the pipeline of projects outlined in Appendix 2, the County Council is currently in detailed discussion with district and borough councils regarding the likely projects that will result from the Levelling Up Fund (LUF) Round 2 and Shared Prosperity Fund (SPF) announcements. A significant amount of

capital funding is allocated to districts for spend on place-based proposals particularly around transport, town centre renewal and culture-led regeneration. If successful in their bids to Government (on the LUF), the Regeneration Programme will inevitably acquire additional projects for delivery within a three year timescale (by end March 2026).

- 4.10 The remainder of this report sets out the details of specific approvals required to progress key projects.

Project Requiring Cabinet Approvals

- 4.11 One specific project within the pipeline now requires approval for critical elements of work. This is set out below:

Long Eaton Town Investment Plan

- 4.12 Erewash Borough Council (EBC) has approached DCC seeking support for delivery of two highway projects relating to its Town Deal and potentially contained within the Town Investment Plan. These are:

- **Derby Road Junctions, including Long Eaton Green - £5.08.** This project is to redesign two major roundabouts which form the northern gateway to Long Eaton. The aim is to create a safer, better functioning and pedestrian friendly and green gateway to reflect the area's name of Long Eaton Green.
- **Long Eaton High Street - £5.39m.** This project is to redevelop Long Eaton High Street to make a safer and more inviting pedestrian-centred heart to the town. The aim is to improve safety by banning all non-essential traffic and parking. The current market stallholders will be relocated back to the historic market place, whilst the recovered space will have extensive greening and seating areas introduced.

- 4.13 The work would be funded in full through the Town Deal should the projects receive all necessary approvals and be affordable within the Investment Plan. With regard to costs, the estimates above date from 2021 and must now be reviewed in light of recent increases in construction and material costs. The intention is that DCC, through the Highways Service, acts as an advisor and gatekeeper to design and construction services, but with all costs recoverable.

- 4.14 The scope of work is split into three different elements:

- Preliminary design.
- Planning application.
- Detailed design.

- 4.15 Each of these is likely to involve the commissioning of work through existing frameworks and, although costs will be recoverable, Cabinet is advised that the commissioning itself will require input from Council officers. Nevertheless, it is recommended that the Council offers this level of support in order to help secure a significant level of investment in place-making for the town which currently forms one of the key projects within the Market Town Renewal programme area in the regeneration pipeline (as set out in Appendix 2).
- 4.16 Approval is therefore sought to the County Council taking on an advisory and commissioning role in support of Erewash Borough Council but with no direct financial contributions.

Programme Funding

- 4.17 Cabinet will be aware that significant funding has been approved previously and allocated to support the early stages of project development through DCC's Regeneration Kick Start Fund; currently, £4.85m has been allocated to the Fund.
- 4.18 Funding is already in place towards development of the pipeline of projects covered in this report. However, due to the necessary profiling of enabling works to ensure progress of key projects within the programme, the commitments required for the current financial year go beyond this available budget; in order to meet these requirements, it is recommended that the Fund be supplemented from other available resources, as described below.
- 4.19 Cabinet previously approved funding, on 23 January 2020, to support 'three regeneration projects' (Minute No. 28/20 refers). Although these were not specified in the report, they were intended to be:

- Woodville-Swadlincote Regeneration Route (£3m)
- Clowne North Enabling Infrastructure (3.4m)
- Avenue Site Southern Access (£1.3m)

The funding comprised £4.7m of capital receipts and £3m corporate borrowing - of which the Capital Receipts are yet to be utilised. Cabinet approval is now sought to reallocate these Capital Receipts to the projects identified in Paragraph 4.21 of this report.

4.20 Project Status

Of the three projects initially identified for funding, Woodville-Swadlincote has been completed and has drawn down its allocated funding, so no further monies are required. The Avenue Southern Access has not progressed but proposals for a new roundabout remain

a key component of the site's masterplan; however, this particular proposal is subject to an ongoing review with North East Derbyshire District Council (NEDDC) over alternative ways to enable full development with reduced infrastructure needs (i.e. potentially without the roundabout). Clowne North also remains an aspiration for infrastructure improvement, but the stated preference of the developer is to deliver the necessary highways improvements through 'business as usual' processes (i.e. section 106 and 278 agreements) rather than entering into contracted obligations against grant funding.

- 4.21 By contrast, a number of alternative pipeline projects are now progressing through delivery stages (i.e. in or towards construction) and require funding to ensure completion in a timely manner. The wider economic conditions are impacting significantly on the ability to accurately plan for project construction costs at this stage; for example, increases in some raw materials are varying between 20 and 50%, depending on the materials themselves. All projects have contingency budgets set out in the overall funding envelope but given the scale of possible variation on costs, it is prudent to allocate some additional headroom at this stage, where spend can be agreed on a 'go/ no go' basis through project governance. These projects are:

a. Ashbourne Airfield Enabling Infrastructure

This project is on site and almost complete. It was commissioned by the Council as client, but private-sector funded except for commitments made by the Council to cover its own site fees and sums incurred in legal agreements. These commitments are in recognition that the project delivers both regeneration and transport benefits, and that the Council is responsible for ensuring the delivery of these as sponsor of the project for Local Growth Fund grant from the D2N2 Local Enterprise Partnership. Proposed allocation up to £0.5m.

b. A6 Hogshaw Roundabout

This project which enables housing development on the north side of Buxton, has access to Homes England funding but, in common with many capital schemes at present, has received contractor prices above the client's estimate and budget. Nevertheless, it is due for construction commencing shortly.

Cabinet approved the addition of the scheme to the capital programme in May 2018 and noted that there could be future recommendations made for financial contributions. Although High Peak Borough Council (HPBC) is now acting as sponsor for the purposes of funding and as client for the construction contract it is recommended that a contribution of £0.5m be made available, covering fees for the construction stage,

future maintenance and the capital costs of delivering a short section of the White Peak Loop. Proposed allocation up to £0.5m.

c. Hollis Lane Link Road Phase 1

This scheme is partially complete (see above). Sufficient budget and contingency is in place based on previous cost estimates, but a contractor price is awaited (prior to construction commencing) and there is a risk this could be above the original client estimate, given the inflationary issues outlined above. LGF outputs are tied into the delivery of the scheme (jobs and houses) and therefore progress to completion of Phase 1 is critical.

Any overrun is shared 50/50 with Chesterfield Borough Council (CBC) but, until such time as construction is substantially complete, it would be prudent to set aside some additional contingency of £0.5m.

d. Avenue Southern Access

Although not mobilised as a capital scheme at the moment, it is proposed to retain a potential contribution of £1.2m to this project, pending agreement of a delivery plan with NEDDC.

e. Chesterfield-Staveley Regeneration Route

Fee proposals and forecasts for work required during 2022-23 go beyond the available budget for CSRR of £2.28m from within the Regeneration Kick Start Fund. Current estimates for this financial year are that a minimum of £4.28m is required if the project is to remain on track against its challenging business case submission and construction programmes. The additional funding ensures that scheme design and the preparation of a planning application can be funded in full, alongside fees for work on land assembly and the commissioning of advice from a contractor on the approach to construction. However, only £1m of this will be spent on key work packages to complete preparation of the Outline Business Case (OBC). At this point, a recommendation on whether to submit the OBC to Government will be presented to Cabinet, in advance of any further spend being made against the project. Proposed allocation of Capital receipts - £2m.

Future Anticipated Decisions

- 4.22 Having regard to the wider pipeline of activity for the Regeneration Programme, Cabinet is advised that future updates and requests for approvals are likely to include:
- a) agreement to submit Outline Business Case for the Chesterfield - Staveley Regeneration Route; and

b) agreement to submit Outline Business Case and approvals on land assembly for the South Derby Growth Zone SDGZ).

4.23 With regard to point 4.21 a) above, Cabinet was advised at its meeting of 10 March 2022 (Minute No. 80/22 refers) that there had been a potential material change in context for the Chesterfield - Staveley Regeneration Route, in that one of the two major regeneration sites it enables is now under a new owner and developer (Harworth Group). The potential withdrawal of a current planning application and submission of revised proposals by Harworth Group was judged to have implications across a number of business case considerations and hence, the approval programme. However, assessment of the implications of this change has now concluded it will not impact on the scheduled completion of the Outline Business Case.

4.24 Notwithstanding this positive news, a further issue has emerged in recent weeks which could potentially be of some significance. An outline of this issue is provided in Appendix 3.

5. Consultation

5.1 No direct consultation has been undertaken relating to the recommendations of this report. Cabinet is advised that a public engagement exercise has just been completed on the proposed Chesterfield/ Staveley Regeneration Route which resulted in 60% confirming support or strong support for the scheme. Also, a public consultation exercise on the Clay Cross Town Investment Plan is scheduled to take place over the next few months, led by NEDDC.

6. Alternative Options Considered

Long Eaton Town Deal Investment Plan

6.1 Do nothing – is not considered an option as Erewash Borough Council has funding allocation from Government and is expected to submit a deliverable programme of projects, some of which involve highways and transport proposals. As the Highway Authority, DCC needs to assist in the preparation of related schemes.

6.2 In respect of the Long Eaton Town Deal, an option to allow the relevant schemes to be delivered by, or commissioned by, EBC has been considered. Whilst it is feasible that EBC could take on the role of project sponsor, the option is not considered ideal as the resulting project would still impact on County Council interests and resources (particularly in relation to traffic management and future maintenance of

any finalised scheme) but there would be reduced opportunity to influence the design process.

Programme Funding

- 6.3 Do nothing is not considered an option as the projects outlined a paragraph 4.21 are already progressing towards construction and it is considered prudent to identify further contingency given the significant increase in raw materials and potential increase in scheme costs. With this in mind however, it is not a 'given' that projects will be constructed if costs are considered excessive; go/ no go recommendations will be reported to elected members through governance arrangements to ensure appropriate assessment of risk and transparent decision making.
- 6.4 The option to reduce the draw-down on reserves and corporate borrowing for the Regeneration Programme has been considered. This would place at risk the successful delivery of Ashbourne Airfield enabling infrastructure, Hogshaw Roundabout and Hollis Lane Link Road Phase 1, plus the preparation of the Chesterfield-Steveley Regeneration Route which given the grant funding criteria of LGF, HIF and LLM, is not considered acceptable and could lead to reputational issues for the Council.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

- 8.1 Regeneration Kick Start Fund Arrangements, dated 17 June 2021 (Minute No.100/21).
- 8.2 Use of Professional Consultancy and Construction Frameworks for Highway, Transport and Environmental Services and Projects, dated 14 January 2021 (Minute No. 07/21).

9. Appendices

- 9.1 Appendix 1 – Implications.
- 9.2 Appendix 2 – Regeneration Programme.
- 9.3 Appendix 3 (Exempt) – Outline of Emerging Site Issues.

10. Recommendations

That Cabinet:

- a) Notes the current Regeneration Programme and likely future projects resulting from recent funding announcements.
- b) Notes the current review of governance arrangements for the Regeneration Programme and the proposed report for consideration by Cabinet members in due course.
- c) Agrees to the proposed role of the County Council as an agent and commissioner of works in support of the Long Eaton Town Deal programme.
- d) Agrees to the reallocation of previously committed capital funding to the nominated projects as set out in the report and tabulated in Appendix 1.

11. Reasons for Recommendations

- 11.1 To ensure progress of projects within the Regeneration Programme is understood and Council resources are being managed effectively.
- 11.2 To enable the most efficient path to delivery of schemes, taking advantage of the Long Eaton Town Investment Plan funding.
- 11.3 To ensure that sufficient resources are in place to enable delivery of the Ashbourne Airfield enabling infrastructure, Hogshaw Roundabout and Hollis Lane Link Road Phase 1, plus the preparation of the Chesterfield- Staveley Regeneration Route, in line with Government expectations.

12. Is it necessary to waive the call in period?

- 12.1 No.

Report Author: Jim Seymour

Contact details: Jim.Seymour@derbyshire.gov.uk

Implications**Financial**

- 1.1 The portfolio of projects set out in this report is supported in a number of ways including grants such as the Local Growth Fund, Large Local Major schemes programme, Towns Fund, Housing Infrastructure Fund and Levelling Up Fund. Capacity funding to support the undertaking of work packages at an early stage (e.g. initial designs, feasibility studies, ground investigation etc) is sourced from the Regeneration Kick Start Fund, for which Management Arrangements were approved by Cabinet on 17 June 2021 (Minute No. 100/21 refers). This early funding is critical in ensuring projects are 'oven ready' to demonstrate deliverability and secure major Government funding.
- 1.2 Cabinet has previously approved, on 23 January 2020, the use of £4.7m of Capital Receipts for Infrastructure Support (Minute No. 28/20 refers) which have yet to be used against the projects initially stated (outlined in Paragraph 4.19)

NB: Woodville Swalincote was supported through use of £3m Capital Borrowing

- Clowne North Enabling Infrastructure (3.4m)
- Avenue Site Southern Access (£1.3m)

- 1.3 It is recommended that the £4.7m Capital receipts be reallocated to support pipeline projects as set out below:

Project	Capital Receipts Reallocation £m
Clowne North (no longer required)	0.000
Avenue Southern Access	1.200
Ashbourne Airfield	0.500
Hogshaw Roundabout	0.500
Hollis Lane Link Road	0.500
Chesterfield-Staveley Regeneration Route	2.000

- 1.4 The Interim Executive Director of CST (Section 151 Officer) has been consulted on the above proposals.

Legal

- 2.1 Further reports to Cabinet will be required to seek approval for projects to progress to the stage of preparation or delivery.

Human Resources

- 3.1 There are no human resource issues directly associated with this report. However, the portfolio of regeneration projects has significant implications for the workload of staff within the Economy and Regeneration Service, alongside Highways and Legal, Property and Finance services. External support is currently being secured to help manage key aspects of projects and ensure programme delivery and additional in-house capacity is being established (as reported to Cabinet through the Regeneration Kick Start Fund approval referred to in 1.1 above).

Information Technology

- 4.1 None.

Equalities Impact

- 5.1 Individual projects within the Programme are subject to equalities impact assessment at the appropriate stages of their development.

Corporate objectives and priorities for change

- 6.1 The Regeneration Programme addresses directly a number of objectives set out in the Council Plan, specifically the priority to 'create a green and prosperous Derbyshire'.

Other (for example, Health and Safety, Environmental Sustainability, Property and Asset Management, Risk Management and Safeguarding)

Property and Asset Management

- 7.1 Direct implications arising from the recommendations of this report are restricted to continued progress of schemes already within the Council's capital programme; this could include additional land acquired for construction purposes.

Environmental Sustainability

- 7.2 Under the Council's Climate Change Strategy and Action Plan all infrastructure projects sponsored by the County Council will now be

subject to a Climate Impact Assessment covering the whole-life carbon cycle and impacts upon resilience.

Regeneration Programme

Programme Areas

Enablers

Market Towns

Derwent Valley Corridor

Growth Zone South

Growth Zone North

County Networks

Supporting and Resourcing Delivery

Town Deals:
Staveley, Long Eaton, Clay Cross

World Heritage Site - enhancement

East Midlands Freeport:
Infrastructure, emp and skills and travel projects

Chesterfield Staveley Regen Route

National/ Regional/ Local Road Networks inc Ashbourne, Swarkestone

Strategies and plans e.g. SGIF, LTP, local plans, Integrated Transport Plan, COVID Recovery, Highways, Climate Change

Future High Street:
Buxton, Heanor

Belper Mills Regeneration

Infinity Park: New A50 Junction

Chesterfield Station Masterplan

Strategic Rail Improvements – e.g. HS2, Reopening Your Railways

CRF/UKSPF:
Wirksworth, Ashbourne, Belper, Whaley, Chapel, New Mills

Elvaston Castle

Reclamation and redevelopment:
Infinity Garden Village, Stanton, West Hallam

Chesterfield Canal and Staveley Basin

Bus Service Improvement Plan

Remainder Programme:
17x market towns Inc Shirebrook, Matlock, Swadlincote

Transport and energy infrastructure
e.g. White Peak Loop, Derwent Valley Cycleway, mobility hubs, low carbon energy

Town Deal projects:
Long Eaton

Barrowhill Rail Line

LCWIP/ Key Cycle Network

A50/ A500 Strategic Corridor

Reclamation and redevelopment:
Markham Vale, Coalite, Hartington,

Mobility Hubs

Trent Valley Partnership:
economic development, regeneration, leisure and tourism

Shirebrook Access

Future Fuels: low emission transport and energy Infrastructure

A61 South

Digital Connectivity

Funding:
DCC Kickstart, DCC Capital Programme, CRF, Town Deals, Future High Street Fund, Heritage Lottery, One Public Estate, MRN, LLM, LUF, SPF, RYR

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET

16 June 2022

Report of the Director - Property

Planned Maintenance Programme 2022-23

1. Divisions Affected

1.1 County-wide

2. Key Decision

2.1 This is a key decision because it is likely to result in the Council incurring expenditure which is, or savings which are significant having regard to the budget for the service or function concerned (this is currently defined as £500,000)

3. Purpose

3.1 To request Cabinet to:

- Approve the Planned Maintenance Programme 2022-2023.
- Approve all goods, works and services required to undertake the identified projects within the Planned Maintenance Programme 2022-2023 will be procured and awarded in accordance with the Council's Financial Regulations.
- Approve the procurement of the projects identified in appendix 2 which are included in the Council's forward plan in-line with the Council's Financial Regulations.
- Note that some contracts award will be approved in accordance with the Council's Departmental Scheme of Delegation.

4. Information and Analysis

4.1 Further to the recent cabinet meeting approving Capital Programme approvals, Treasury Management and Capital Strategies report which included the approval of the capital programmes for 2022/2023 on 24 January 2022. This report seeks further approval to allocate projects from the Planned Maintenance Programme (PMP) budget for 2022/2023.

4.2 The draft PMP is formulated from all the maintenance schemes that the Council's professional Building Surveyors deem to be the highest priority. The draft PMP is then subject to an Asset Management Challenge process to ensure that the budget is spent in the most effective and efficient way, on premises that are essential to future Council activities. The Asset Management Challenge process asks the following questions about each of the premises where a scheme is proposed:

- Are the premises held freehold or leasehold? If leasehold, is the required maintenance the responsibility of the Council under the terms of the lease?
- What services are run from the premises?
- Are the premises classed as 'front line' or 'back office'?
- What would the consequence of not undertaking the planned maintenance be? Would it result in the premises closing?
- Is there a legislative or regulatory body (e.g. CQC or Ofsted) requirement to undertake the maintenance?
- Does the service(s) need to operate in this locality?
- Does the service(s) need to be run from these specific premises?
- Could a scheme be implemented to relocate the service(s) and rationalise the buildings in the locality in order to make the premises surplus?
- Would service(s) need relocating whilst the planned maintenance is undertaken and if so, could any other maintenance be undertaken at the same time?

The challenge process is undertaken in consultation with the service departments that occupy the premises.

The PMP is determined on an annual basis and the proposed allocation for the 2022-2023 Planned Maintenance Programme comprises 39 projects with a total estimated value of £4,400,000.

Details of the proposed PMP projects are contained in Appendix 2. Although each project will commence during the current financial year, not all works on the various sites will be completed during the current financial year. Any changes to proposed budget allocations or to the PMP will be approved in accordance with the Council's Financial Regulations.

- 4.3 The management of DCC Corporate Property portfolio regarding building maintenance has since 2019 become more focused on proactive preventative and planned maintenance programmes of works as budget allocations has increased. This approach in the long term will address long standing maintenance issues and enhance the property portfolio, ultimately resulting in cost savings on maintenance compared to the reactive maintenance ethos prior to 2019.
- 4.4 County Property whilst undertaking PMP works are looking at improving / upgrading building fabric installation etc to reflect such things as thermal installation upgrades to roofs along with consideration of potential Solar Photovoltaic scheme in conjunction with projects. All project materials / designs are considering how to reduce the Council's Carbon footprint.

5. Consultation

- 5.1 Not required.

6. Alternative Options Considered

- 6.1 Not to undertake Planned Maintenance Programme. However this would lead to the deterioration of the Council's Property Asset portfolio. This would also lead to increased backlog maintenance and increased demands on budgets, increase the risk to employees and public safety and potentially lead to claims against the authority.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

8.1 Previous Management Report which included the approval of the capital programmes for 2022/2023 on 24 January 2022.

9. Appendices

9.1 Appendix 1 – Implications

9.2 Appendix 2 - Planned maintenance (not for publication)

10. Recommendation(s)

That Cabinet:

- Approves the Planned Maintenance Programme 2022-2023.
- Approves all goods, works and services required to undertake the identified projects within the Planned Maintenance Programme 2022-2023 which will be procured and awarded in accordance with the Council's Financial Regulations.
- Approves the procurement of the projects identified in appendix 2 which are included in the Councils forward plan in-line with the Council's Financial Regulations.
- Notes that some contracts award will be approved in accordance with the Councils Departmental Scheme of Delegation.

11. Reasons for Recommendation(s)

11.1 Approval of the Planned Maintenance Programme 2022-2023 and approval for permission to procure the projects identified in appendix 2 will ensure future maintenance of the councils building and assets and ensure that assets and building will not deteriorate which would result in building closure / loss of service.

12. Is it necessary to waive the call-in period?

12.1 No

Report Author: Robert Turner

Contact details: Robert.Turner@derbyshire.gov.uk

Appendix 1

Implications

Financial

- 1.1 The cost of the projects identified in appendix 2 will be funded from the 2022-2023 Planned Maintenance Budget approved by Council on 2nd February 2022 and previous allocations from the Planned Maintenance Programme Earmarked Reserve and/or Corporate Buildings Investment Programme 2021/2022.

Legal

- 2.1 All goods, works and services required to undertake the identified projects within the Planned Maintenance Programme will be procured and awarded in accordance with the Council's Financial Regulations, and Public Contract Regulations 2015.
- 2.2 The projects identified within appendix 2 will be designed and delivered in accordance with relevant legislation and statutory guidance.

Human Resources

- 3.1 The projects identified within appendix 2 will be delivered through the utilisation of existing resources, our Joint Venture Partner; Concertus (Derbyshire) Limited and external contractors.

Equalities Impact

- 5.1 None.

Corporate objectives and priorities for change

- 6.1 Meets the Councils Asset Management Strategy.
- 6.2 Will enable the councils to deliver strategic objectives such as Carbon Reduction, Asset Rationalisation and Enhancing Communities.
- 7.1 Works undertaken from the Planned Maintenance Programme will be undertaken in-line with current Building Regulations thermal requirements and schemes where practical will have consideration for reducing the Authorities Carbon footprint e.g. Pitched roofing will consider Photo Voltaic installation. etc.

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET

16 June 2022

Forward Plan

Report of the Managing Director

(Corporate Services and Budget)

1. Divisions Affected

1.1 County-wide

2. Key Decision

2.1 This is not a Key Decision

3. Purpose

3.1 To present the Executive's Forward Plan for the period 1 July – 31 October 2022 and provide an opportunity for Cabinet to comment on future decisions for inclusion in the forthcoming Forward Plan.

4. Information and Analysis

4.1 In the interests of effective coordination and public transparency, the Forward Plan includes any item that is likely to require an Executive decision of Cabinet or a Cabinet Member whether a key decision or not. The Forward Plan covers the forthcoming 4 months and will be updated on a rolling monthly basis. All items have been discussed and approved by the Corporate Management Team.

4.2 The Forward Plan is ultimately the responsibility of the Leader and Cabinet as it contains executive business due for decision. A copy of the Forward Plan covering the period 1 July – 31 October 2022 is attached at Appendix 2. This document was published on 8 June to comply with the requirements to give 28 days' notice of key decisions to be considered at the 7 July Cabinet meeting.

5. Consultation

- 5.1 There is no requirement to consult in relation to the preparation of the Forward Plan.

6. Alternative Options Considered

- 6.1 Cabinet could decide not to agree with any of the items that are suggested for inclusion in the Plan. This would then be referred to the Corporate Management Team.
- 6.2 Cabinet could decide to move the date for consideration of any item provided the requirement to give at least 28 days' notice of a key decision is met.

7. Implications

- 7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

8.1 None identified

9. Appendices

9.1 Appendix 1 - Implications

9.2 Appendix 2 - Forward Plan for the period 1 July 2022 to 31 October 2022

10. Recommendation

10.1 That Cabinet notes the contents of the Forward Plan attached at Appendix 2 and comments on future decisions for inclusion in the Forward Plan, where appropriate.

11. Reasons for Recommendation

11.1 To promote the items that are due for decision by Derbyshire County Council's Executive during the forthcoming four-month period.

11.2 Whilst the Forward Plan cannot be an exhaustive list of all future decisions, to ensure as far as possible that the Forward Plan gives an indication of those decisions which it is known the executive will need to consider in the coming period and can therefore be used as a planning tool for managing the work programme of the executive and Improvement and Scrutiny Committees.

12. Is it necessary to waive the call-in period?

12.1 No

Report Author: Alec Dubberley

Contact details: alec.dubberley@derbyshire.gov.uk

Implications

Financial

1.1 None directly arising from this report.

Legal

2.1 The Council is required by law to give to give 28 days' notice of key decisions that are scheduled to be taken by the Executive. A key decision is one which is financially significant, in terms of spending or savings, for the service or function concerned (more than £500,000), or which will have a significant impact on communities, in two or more divisions in the County. This legal obligation is discharged by including the necessary information in the 'Forward Plan'.

2.2 There is no legal requirement to have a four-month rolling Forward Plan, however it is good practice to do so to support effective work programmes for the executive and scrutiny functions.

Human Resources

3.1 None directly arising from this report.

Information Technology

4.1 None directly arising from this report.

Equalities Impact

5.1 None directly arising from this report.

Corporate objectives and priorities for change

6.1 The Forward Plan will include future decisions which support the Council's corporate objectives and delivery of the Council Plan priorities and deliverables.

Other (for example, Health and Safety, Environmental Sustainability, Property and Asset Management, Risk Management and Safeguarding)

7.1 None directly arising from this report.

FORWARD PLAN FOR THE FOUR MONTH PERIOD 1 JULY 2022 TO 31 OCTOBER 2022

This Forward Plan sets out the details of the executive decisions (key and non-key) which the Cabinet, individual Cabinet Members or Officers expect to take during the next four-month period.

Please note that a key decision is a decision to be taken by the Executive which:

- (1) is likely to result in the local authority incurring expenditure or making savings of above £500,000 and/or
- (2) is significant in terms of its effects on communities living or working in an area comprising two or more divisions/ county electoral areas.

The current members of the Cabinet are:

Councillor Barry Lewis	Leader of the Council and Cabinet Member for Strategic Leadership, Culture, Tourism and Climate Change
Councillor Simon Spencer	Deputy Leader and Cabinet Member for Corporate Services and Budget
Councillor Kewal S Athwal	Cabinet Member for Infrastructure and Environment
Councillor Alex Dale	Cabinet Member for Education
Councillor Carol Hart	Cabinet Member for Healthy Communities
Councillor Natalie Hoy	Cabinet Member for Adult Care
Councillor Tony King	Cabinet Member for Clean Growth and Regeneration
Councillor Julie Patten	Cabinet Member for Children's Services and Safeguarding
Councillor Carolyn Renwick	Cabinet Member for Highways Assets and Transport

The information provided for each key decision includes a list of the documents which will be submitted to the decision maker. Further documents relevant to the matter may also be submitted to the decision maker.

Subject to any restriction on their disclosure, copies of, or extracts from, any document listed will be available on the County Council's website or for inspection at County Hall, Matlock, Derbyshire DE4 3AG at least five clear days before the meeting.

If you wish to request details of documents listed or further documents as they become available please email Democratic Services on democratic.services@derbyshire.gov.uk

July

Subject: Cessation of Weight Restriction Enforcement

Is this a key decision?	Yes
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Executive Director - Place
Lead Officer	Steve Allen, Joanna Jackson steve.allen@derbyshire.gov.uk, Joanna.Jackson@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Urgent Decision taken by the Executive Director - Place to Approve the Direct Award of the Highway Drainage Cleansing Contract

Is this a key decision?	No
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Highways, Assets and Transport
Document to be submitted to the decision maker	Report of the Executive Director - Place
Lead Officer	Richard Ward, Joanna Jackson Richard.Ward@derbyshire.gov.uk, Joanna.Jackson@derbyshire.gov.uk
Improvement and Scrutiny Committee	Places

Subject: Proposal to become a Member of the Incorporated East Midlands Freeport

Is this a key decision?	Yes
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Strategic

	Leadership, Culture, Tourism and Climate Change
Document to be submitted to the decision maker	Report of the Director - Economy & Regeneration
Lead Officer	Joe Battye joe.battye@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

Subject: Transitions (Early Help) Direction of Travel

Is this a key decision?	No
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Children's Services and Safeguarding
Document to be submitted to the decision maker	Report of the Executive Director - Children's Services
Lead Officer	Carol Cammiss Carol.Cammiss@derbyshire.gov.uk
Improvement and Scrutiny Committee	People

Subject: Corporate Property Procurement Strategy

Is this a key decision?	Yes
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Corporate Services & Budget
Document to be submitted to the decision maker	Report of the Director - Property
Lead Officer	Stuart Knight stuart.knight@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

Subject: Protocol 8 Housing 21, Extra Care Service Contract Award

Is this a key decision?	Yes
-------------------------	-----

Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Adult Care
Document to be submitted to the decision maker	Report of the Executive Director - Adult Social Care and Health
Lead Officer	Gemma Ashby Gemma.Ashby@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Protocol 8 Together Housing Association, Extra Care Service Contract Award

Is this a key decision?	Yes
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Adult Care
Document to be submitted to the decision maker	Report of the Executive Director - Adult Social Care and Health
Lead Officer	Gemma Ashby Gemma.Ashby@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Household Support Fund Grant Extension - 1 April to 30 September 2022

Is this a key decision?	Yes
Date decision to be made	7 July 2022
Decision to be taken by	Cabinet Member for Strategic Leadership, Culture, Tourism and Climate Change
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Lois Race Lois.Race@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Recovery Month Grant Funding

Is this a key decision?	No
Date decision to be made	18 July 2022
Decision to be taken by	Cabinet Member for Health and Communities
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Jon Townshend, Kimberly Iles, Matthew Moore Jon.Townshend@derbyshire.gov.uk, Kimberly.Iles@derbyshire.gov.uk, Matthew.Moore@derbyshire.gov.uk
Improvement and Scrutiny Committee	People

Subject: The Future of Wirksworth Infant School

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Children's Services and Safeguarding
Document to be submitted to the decision maker	Report of the Executive Director - Children's Services
Lead Officer	Jenny Webster Jenny.Webster@derbyshire.gov.uk
Improvement and Scrutiny Committee	People

Subject: Children's Services Capital Programme

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Education
Document to be submitted to the decision maker	Report of the Executive Director - Children's Services

Lead Officer	Jill Beacham Jill.Beacham@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

Subject: Arts Delivery Service

Is this a key decision?	No
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Strategic Leadership, Culture, Tourism and Climate Change
Document to be submitted to the decision maker	Report of the Executive Director - Place
Lead Officer	Michelle Parker, Joanna Jackson Michelle.Parker@derbyshire.gov.uk, Joanna.Jackson@derbyshire.gov.uk
Improvement and Scrutiny Committee	Climate Change, Biodiversity and Carbon Reduction

Subject: Derbyshire Integrated Local Transport Plan 2050

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Highways, Assets and Transport
Document to be submitted to the decision maker	Report of the Executive Director - Place
Lead Officer	Joanna Jackson, Alan Marsden Joanna.Jackson@derbyshire.gov.uk, Alan.Marsden@derbyshire.gov.uk
Improvement and Scrutiny Committee	Places

Subject: Partnership Support of the Homelessness Strategy

Is this a key decision?	No
-------------------------	----

Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Annette Appleton, Kimberly Iles annette.appleton@derbyshire.gov.uk, Kimberly.Iles@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Voluntary and Community Sector Review

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Adult Care, Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Managing Director, Executive Director - Adult Social Care and Health
Lead Officer	Rob Lowe robert.lowe@derbyshire.gov.uk
Improvement and Scrutiny Committee	Places

Subject: Data Management Strategy

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Corporate Services & Budget
Document to be submitted to the decision maker	Report of the Director - Finance and ICT
Lead Officer	Andy Cooling andy.cooling@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

Subject: Proposed spend of Supplemental Substance Misuse Treatment Grant

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Victoria Clarke Victoria.Clarke@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Adult Social Care Strategy

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Adult Care
Document to be submitted to the decision maker	Report of the Executive Director - Adult Social Care and Health
Lead Officer	Graham Spencer, Linda Elba-Porter Graham.Spencer@derbyshire.gov.uk, Linda.Elba-Porter@derbyshire.gov.uk
Improvement and Scrutiny Committee	People

Subject: Director of Public Health Annual Report 2021/22

Is this a key decision?	No
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Ellen Langton, Annette Appleton

Ellen.Langton@derbyshire.gov.uk,
annette.appleton@derbyshire.gov.uk

Improvement and Scrutiny Committee

Health

Subject: Approval of Delegated Powers to Agree Variations to the Enhanced Partnership for Bus Services in Derbyshire

Is this a key decision?	Yes
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Highways, Assets and Transport
Document to be submitted to the decision maker	Report of the Executive Director - Place
Lead Officer	Deborah Oddy Deborah.Oddy@derbyshire.gov.uk
Improvement and Scrutiny Committee	Places

Subject: Performance and Revenue Outturn 2021 22

Is this a key decision?	No
Date decision to be made	28 July 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Corporate Services & Budget
Document to be submitted to the decision maker	Report of the Director - Finance and ICT
Lead Officer	Eleanor Scriven, Louise Scholes Eleanor.Scriven@derbyshire.gov.uk, Louise.Scholes@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

September

Subject: Refresh of Health and Wellbeing Strategy

Is this a key decision?	No
-------------------------	----

Date decision to be made	8 September 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Annette Appleton annette.appleton@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

Subject: Contract Award - Nicotine Replacement Therapy (NRT)

Is this a key decision?	No
Date decision to be made	8 September 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Director - Public Health
Lead Officer	Jon Townshend Jon.Townshend@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

October

Subject: Construction and Property Maintenance Delivery

Is this a key decision?	Yes
Date decision to be made	13 October 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Corporate Services & Budget
Document to be submitted to the decision maker	Report of the Director - Property
Lead Officer	Stuart Knight stuart.knight@derbyshire.gov.uk
Improvement and Scrutiny Committee	Resources

Subject: ICP Joint Committee

Is this a key decision?	No
Date decision to be made	13 October 2022
Decision to be taken by	Cabinet
Relevant Cabinet portfolio	Cabinet Member for Health and Communities
Document to be submitted to the decision maker	Report of the Executive Director - Adult Social Care and Health
Lead Officer	Ellen Langton, Annette Appleton Ellen.Langton@derbyshire.gov.uk, annette.appleton@derbyshire.gov.uk
Improvement and Scrutiny Committee	Health

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank